™ JOLANDE MORGAN, J.D., PH.D. ™



EDUCATION

DOCTOR OF PHILOSOPHY, 2017

Education Leadership University of Florida Dissertation: School Governance and Public Choice Theory: A Study of the Decision-Making Authority in School Systems

JURIS DOCTOR, 2017

University of Florida Concentration: Public Interest Law Awards: Pro Bono Certificate, Child, Law and Policy Book Award; Non-Profit Book Award (FSU)

MASTER OF EDUCATION, 2008

Exceptional Student Education University of Florida Thesis: Teacher-Student Relationships and Emotional Behavior Disorders Dual Certification: Elementary Education and Special Education; **ESOL** Endorsement

BACHELOR OF ARTS, 2007

Elementary Education, Cum Laude University of Florida

CORE COMPETENCIES

- → Strategic Planning and Organizational Development
- → Crisis Response and Management
- → Organizational Efficiency and Systems Improvement
- → Effective Communication and Leadership Support
- → Legislative, Policy and Rulemaking Alignment
- → Stakeholder Engagement and Cross-Functional Collaboration
- → Leadership Development and Capacity Building
- → Governance and Institutional Compliance

SUMMARY

Results-driven licensed attorney and education professional with 16+ years of experience leading policy development, legal compliance initiatives, cross-organizational operations, and strategic planning in various organizations. Recognized for building collaborative systems, managing complex initiatives, and serving as a trusted advisor to leaders. Proven capacity to translate policy into practice, streamline operations, and foster innovation.

PROFESSIONAL EXPERIENCE

SENIOR ATTORNEY

Palm Beach County School District | Sep 2018 - Present

- Provide legal and policy guidance and support to the Superintendent, Cabinet, and Board on high-impact initiatives
- Coordinate development and dissemination of districtwide legal communications and resources
 - Memoranda- Legal Research
 - Points of Information
 - Newsletters
 - Governance Manual
 - Vodcast
 - Principal's Legal Toolkit
 - Legal Presentations
- Design and conduct interactive training for District stakeholders on various legal topics based on request and needs assessments
- Collaborate with departments to address governance issues, implement legislative mandates, and align operations with legal and compliance standards
- Partner with District leadership on special projects and initiatives, providing targeted legal guidance, strategic counsel, emergency response coordination to support decision-making
- Prepare and produce the annual report and other related reports (monthly/quarterly) that highlight the contributions, strategic impact and outcomes of the Office of General Counsel
- Collect and analyze data to determine needs assessments and returns on investments for training and reporting purposes
- Identify and recommend enhancements to district procedures, systems, and workflows to strengthen legal compliance, improve operational efficiency, and support organizational effectiveness
- Assist with policy review and development, as well as the implementation of legislative and rule changes
- Supervise support staff to implement systems and initiatives

MEMBERSHIPS & ADMISSIONS

FLORIDA BAR, 2018 Admission

FLORIDA BAR, 2018 - PRESENT Member

PALM BEACH COUNTY BAR
ASSOCIATION, 2018 - PRESENT
Member, Government Lawyers Section

UNIVERSITY OF FLORIDA, 2005 - 2008

College of Education Ambassador

LEADERSHIP & INVOLVEMENT

LEADERSHIP PALM BEACH COUNTY, CLASS OF 2024 Alumni

DELTA SIGMA THETA SORORITY, INC. (INITIATED SPRING 2006)

- → Chair of the Policies and Procedures Committee, South Palm Beach County Alumnae Chapter (2022-2024)
- → Chapter Treasurer, Gainesville Alumnae Chapter (2013-2015)
- → Advisor of UF Undergraduate Chapter (2013-2016)

LAW SCHOOL ENGAGEMENT

- → Journal of Law and Public Policy, Notes Chair, General Editor
- → Association of Public Interest Law, member
- → Legal Research Assistant, Professor Shani King
- → Law College Council- Member
- → Black Law Students Association, Treasurer
- → Study Abroad, South Africa: International Business Transactions, Comparative Constitutional Law (2014)

PROFESSIONAL EXPERIENCE (CONTINUED)

ADJUNCT PROFESSOR/ CURRICULUM DEVELOPER

Florida Atlantic University/ Lynn University | Aug 2019 - Present

- Facilitate graduate courses in Education Law, Policy, and Politics
- Created and actively refine graduate-level curriculum that equips aspiring school leaders with practical knowledge of education law and policy, bridging legal theory with realworld application in K-12 environments
- Coordinate and lead interactive sessions that assist students with understanding how the law impacts education and their leadership

GUBERNATORIAL FELLOW - FEDERAL LIAISON

State of Florida Office of the Governor, Washington D.C. | 2017 - 2018

- Served as a liaison between Florida and congressional members, constituents, and federal agencies on education and health policy matters
- Recognized with the Governor Rick Scott Leadership Award for advancing intergovernmental initiatives

GUBERNATORIAL FELLOW - EARLY STEPS PROGRAM Florida Department of Health, Tallahassee | 2016 - 2017

- Developed the Statewide Systemic Improvement Plan evaluation tool to measure the system supporting early intervention and special education services across the state
- Facilitated agency collaboration on child health and programmatic initiatives

LAW CLERK AND LEGAL INTERN

Palm Beach County School District Office of General Counsel | 2015 -2017

 Conducted legal research, drafted memoranda, developed practitioner resources, and prepared policy and legislative updates to support informed decision-making and district compliance

DISTRICT SUPERINTENDENT EXTERN

Alachua County School District | Jan 2016 - May 2016

- Developed and implemented a comprehensive survey instrument for school principals to evaluate district services, operational effectiveness, and leadership support structures. Analyzed results and presented findings to inform systemwide improvements
- Provided direct support to leadership on special projects, contributing to data-informed decision-making

SPEAKING ENGAGEMENTS & **PRESENTATIONS**

EDUCATION LAW ASSOCIATION, 2023, 2024

Panelist, "Legal Hot Topics in Education"

INTERNATIONAL CONFERENCE ON **ED. LEADERSHIP AND**

MANAGEMENT, 2023

Presenter, "The Global Good in **Education and Cross-Cultural** Collaboration"

FLORIDA SCHOOL BOARD

ATTORNEY ASSOCIATION, 2022

Presenter, "Act Like an Educator, Think Like an Attorney: Legal Resources for Board and District Clients"

NATIONAL EDUCATION FINANCE

ACADEMY, 2014 - 2017

Presenter, "State of the States"

FLORIDA FUND FOR MINORITY

TEACHERS CONFERENCE, 2017 Invited Keynote Speaker, "Class is in

Session: Teacher Resiliency"

COLLEGE SUMMIT ANNUAL

CONFERENCE, 2011

Presenter, "We are Family"

NATIONAL EDUCATION FINANCE ACADEMY, 2013

Presenter, "Common Core Standards Movement: Exploring the Financial Costs and Challenges Associated with Implementation"

PROFESSIONAL DEVELOPMENT

- → Council of Great City Schools Annual Legislative/Policy Conference, 2025
- → Florida School Board Attorneys Association, 2018 - 2024
- → SequoiaCon: An Al in Education Conference, 2024
- → American Education Research Association Conference, 2013, 2023
- → National Association Bilingual Education Conference, 2019

PROFESSIONAL EXPERIENCE (CONTINUED)

EDUCATION LAW INSTRUCTOR

University of Florida College of Education | Jan 2016 - May 2016

• Designed a comprehensive course syllabus and created innovative instructional materials to effectively teach key topics in education law, including employee and student rights, compliance, and legal decision-making for leaders

SCHOOL-BASED INSTRUCTIONAL ROLES

Palm Beach County School District | 2008 - 2012

- Positions: Math Resource Coach, Response to Intervention Facilitator, 4th Grade Math/Science Teacher
- Provided targeted, data-informed math instruction to students performing in the lowest 25th percentile, using differentiated strategies to foster measurable improvement
- Designed and facilitated professional development sessions to strengthen teachers' instructional practices in mathematics, with a focus on content mastery, student engagement, and data-driven strategies
- Served as the Resource Department Chair leading the planning and coordinating of instructional strategies, facilitating professional collaboration, and aligning interventions with student achievement goals
- Provided targeted, one-on-one and small-group support for Tier 3 students, addressing significant learning and behavioral challenges through personalized intervention plans aligned with MTSS frameworks
- Co-Facilitated school-based team meetings and disseminated important information to teachers
- Developed dynamic, student-centered lessons that incorporated hands-on activities, technology integration, and collaborative learning to enhance 4th grade instruction and support diverse learning styles
- Implemented a classroom economy system to provide students with real-world experiences in community roles, life skills, financial literacy, decision-making, and responsible citizenship
- Appointed as Co-Chair of the School Advisory Council, leading collaboration among parents, teachers, and administrators to support school improvement planning and stakeholder engagement- ensuring alignment between school priorities and community input
- Coordinated after-school and Saturday enrichment tutorial programs to provide targeted academic support, improve student achievement, and reinforce classroom learning through extended instructional time ∞ 3

AWARDS & HONORS

DISSERTATION OF THE YEAR

AWARDNational Education Finance Academy, 2017

ALUMNI FELLOWSHIP University of Florida, 2012 - 2017

CIGNA SCHOLARSHIP AWARD NFBPA, 2013

TEACHER OF THE MONTH SY 2009, 2010, 2011

LEADERSHIP AWARD University of Florida, 2007

DEAN'S HONOR LIST University of Florida College of Education, 2005, 2006

CERTIFICATION

LEAN SIX SIGMA, 2025 Green Belt: District Policy Development Improvement Project

REFERENCES AVAILABLE UPON REQUEST

PROFESSIONAL EXPERIENCE (CONTINUED)

RECRUITMENT ASSISTANT/ MENTOR-TUTOR

University of Florida | 2005 - 2008

- Recruitment, Retention and Multicultural Affairs Office
 - Coordinated and prepared program materials for annual conferences and scholarship disbursements, supporting event logistics, maintaining accurate records, and ensuring timeliness
 - Engaged and provided prospective students with guidance and support related to admissions, scholarships, and academic pathways to encourage postsecondary enrollment
- College Reach-Out Program (CROP)
 - Participated in program initiatives aimed at supporting the academic and personal development of underserved youth, promoting academic achievement and college readiness
 - Tutored and mentored underserved, rural, middle-school students
 - Provided support and mediation for participating students
 - Supported student well-being through conflict resolution and mediation strategies that fostered cooperation, accountability, and positive youth development

MATH INSTRUCTOR, MATH DEPARTMENT **CHAIRPERSON**

Summerbridge/Breakthrough Collaborative | 2004 - 2005

- Taught pre-algebra to rising 6th and 7th grade students
- Arranged and implemented extracurricular activities for students such as Field Day and Math Bowl
- Voted "Teacher of the Week" by students for successful teaching practices and innovative lesson facilitation
- Created and organized weekly team-building activities for math teachers to promote unity and collaboration
- Served as liaison between department teachers and program director
- Disseminated information regarding teacher concerns, needs, current issues and events to program director