



FLORIDA ATLANTIC UNIVERSITY
Board of Trustees

Item: **BF: A-2b**

Tuesday, June 16, 2026

SUBJECT: Approval of the Fiscal Year 2026-2027 Florida Atlantic University Clinical Practice Organization, Inc. Operating Budget.

PROPOSED ACTION

Approval of the 2026-2027 operating budget for FAU Clinical Practice Organization, Inc. (FAU CPO); and authorize the Chair of the FAU CPO Board of Directors to amend this budget as appropriate during the fiscal year, consistent with Board of Trustees' directives and guidelines.

BACKGROUND INFORMATION

The annual budget of the FAU CPO must be approved by the FAU CPO Board of Directors and submitted to the Board of Trustees for approval.

During the May 28, 2026 FAU CPO Board meeting, this budget was approved.

IMPLEMENTATION PLAN/DATE

July 1, 2026

FISCAL IMPLICATIONS

N/A

Supporting Documentation: Proposed Fiscal Year 2026-2027 FAU CPO Operating Budget.

Presented by: Dr. Lewis S. Nelson, Dean and Chief of Health Affairs Phone: 561-297-0133
Mr. Jayson Iroff, VP for Financial Affairs & Chief Financial Officer Phone: 561-297-3134



Florida Atlantic University Clinical Practice Organization

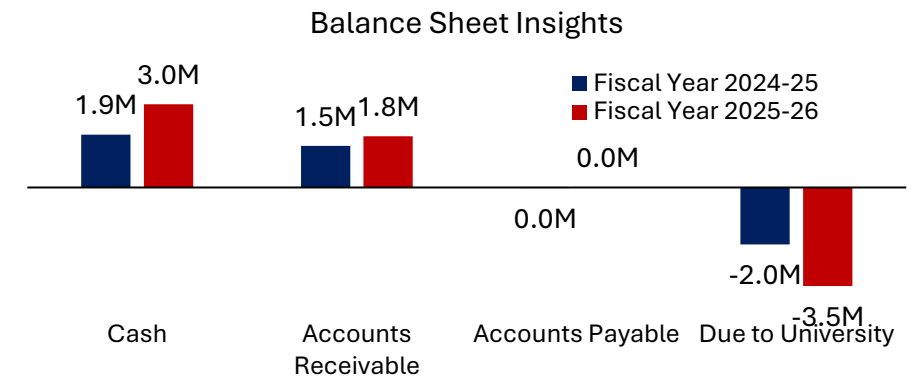
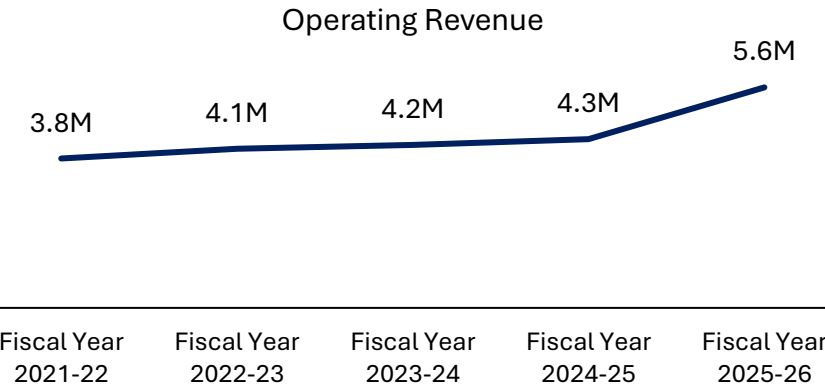
Fiscal Year July 1, 2026 – June 30, 2027 Proposed Budget

Florida Atlantic University Clinical Practice Organization

Fiscal Year 2025-26 Financial Update Through the Third Quarter, Ended March 31, 2026



FAU Clinical Practice Organization	Fiscal Year 2024-25	Fiscal Year 2025-26	Variance
	Actuals Through the Third Quarter	Actuals Through the Third Quarter	
Operating revenues:			
Clinical Services/Patient Care	4.29M	5.61M	30.7%
Total operating revenues	4.29M	5.61M	30.7%
Operating expenses:			
Salaries & Benefits	3.72M	5.16M	38.7%
EMR/Billing	0.09M	0.09M	(2.9%)
Utilities	0.04M	0.06M	70.5%
Medical, Lab, Patient Supplies	0.01M	0.00M	(43.8%)
Examination, Testing, Medical Svcs	0.02M	0.01M	(56.2%)
Audit Services	0.01M	0.01M	(11.1%)
Practice Consultant	0.02M	0.01M	(68.6%)
Facility Lease	0.02M	0.01M	(27.2%)
Software	0.00M	0.00M	(100.0%)
Insurance	0.01M	0.01M	10.1%
Office Supplies	0.00M	0.00M	
Equipment Lease	0.00M	0.01M	1732.1%
Credit Card & Bank Fees	0.02M	0.02M	14.9%
Other Operating Expenses	0.03M	0.06M	92.1%
Total operating expenses	3.99M	5.45M	36.6%
Net income	0.30M	0.16M	(48.3%)



Net operating income through Quarter 3 totals \$156.1K, down \$145.6K from the prior year, primarily due to:

- Clinical services revenue increased \$1.3M, or 30.7%, from \$4.3M to \$5.6M.
- Operating expenses increased \$1.5M, or 36.6%, from \$4.0M to \$5.5M.
- Salaries and benefits increased \$1.5M, or 38.7%, accounting for most of the expense growth.

Florida Atlantic University Clinical Practice Organization

Fiscal Year 2026-27 Budget Introduction



FAU Clinical Practice Organization	Fiscal Year 2024-25		Fiscal Year 2025-26		Fiscal Year 2026-27	Fiscal Year 2026-27
	Approved Budget	Full Year Actuals	Approved Budget	Full Year Projection	Proposed Budget	Projected Performance to Budget %
Operating revenues:						
Clinical Services/Patient Care	6.08M	5.72M	8.13M	7.48M	8.45M	92.0%
Total operating revenues	6.08M	5.72M	8.13M	7.48M	8.45M	92.0%
Operating expenses:						
Salaries & Benefits	5.81M	5.35M	7.75M	7.09M	8.06M	91.4%
EMR/Billing	0.09M	0.13M	0.11M	0.12M	0.10M	113.4%
Utilities	0.05M	0.05M	0.05M	0.09M	0.05M	173.2%
Medical, Lab, Patient Supplies	0.01M	0.01M	0.00M	0.00M	0.02M	104.3%
Examination, Testing, Medical Svcs	0.02M	0.03M	0.02M	0.01M	0.02M	55.0%
Audit Services	0.02M	0.02M	0.02M	0.02M	0.01M	100.0%
Practice Consultant	0.03M	0.03M	0.05M	0.01M	0.03M	19.3%
Facility Lease	0.00M	0.04M	0.05M	0.02M	0.03M	33.3%
Software	0.00M	0.00M	0.00M	0.00M	0.00M	-
Insurance	0.01M	0.01M	0.01M	0.01M	0.01M	142.5%
Office Supplies	0.00M	0.00M	0.00M	0.00M	0.01M	0.0%
Equipment Lease	0.00M	0.00M	0.00M	0.01M	0.01M	206.7%
Credit Card & Bank Fees	0.01M	0.02M	0.01M	0.03M	0.01M	187.3%
Other Operating Expenses	0.03M	0.04M	0.04M	0.08M	0.08M	183.7%
Total operating expenses	6.08M	5.72M	8.13M	7.48M	8.45M	92.0%
Net income	-	-	-	-	-	-



Florida Atlantic University Clinical Practice Organization

Fiscal Year July 1, 2026 – June 30, 2027 Proposed
Budget

FAU Clinical Practice Organization Fiscal Year 2026-2027 Proposed Budget	Nursing	Medicine	Education	Total
Operating revenues	1.35M	7.05M	0.05M	8.45M
Operating expenses				
Salaries & Benefits	1.00M	7.01M	0.05M	8.06M
EMR/Billing	0.10M	0.00M	0.00M	0.10M
Utilities	0.05M	0.00M	0.00M	0.05M
Medical, Lab, Patient Supplies	0.02M	0.00M	0.00M	0.02M
Examination, Testing, Medical Svcs	0.02M	0.00M	0.00M	0.02M
Audit Services	0.01M	0.01M	0.00M	0.01M
Practice Consultant	0.03M	0.00M	0.00M	0.03M
Rent	0.03M	0.00M	0.00M	0.03M
Insurance	0.01M	0.00M	0.00M	0.01M
Office Supplies	0.01M	0.00M	0.00M	0.01M
Equipment Lease	0.01M	0.00M	0.00M	0.01M
Credit Card & Bank Fees	0.00M	0.01M	0.00M	0.01M
Other Operating Expenses	0.05M	0.03M	0.00M	0.08M
Total operating expenses	1.35M	7.05M	0.05M	8.45M
Net income	-	-	-	-



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