



FLORIDA ATLANTIC UNIVERSITY

Board of Trustees

Item: AC: I-1c

Audit and Compliance Committee

Tuesday, November 18, 2025

**Subject: Review of the Financial Statements of FAU Direct Support
Organizations FAU Clinical Practice Organization Financial Report for the Year
Ended June 30, 2025**

PROPOSED COMMITTEE ACTION

Information Only

BACKGROUND INFORMATION

The audited financial statements of the FAU Clinical Practice Organization (FAU CPO) are presented to keep the Board of Trustees informed about the financial status of the organization. The audited financial statements are for the period ended June 30, 2025, and were presented to the FAU CPO Board of Directors on October 29, 2025.

IMPLEMENTATION PLAN/DATE

N/A

FISCAL IMPLICATIONS

N/A

Supporting Documentation: FAU CPO Financial Report for the Year Ended June 30, 2025

Presented by: Mr. Jayson Iroff, VP Financial Affairs and CFO;
Ms. Louisa Kelly, AVP & University Controller;
Auditors, Rehmann

Phone: 561-297-3134

FAU Clinical Practice Organization,
Inc.

(A Component Unit of Florida
Atlantic University)

Years Ended
June 30, 2025 and
2024

Financial
Statements

Rehmann

FAU CLINICAL PRACTICE ORGANIZATION, INC.

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INDEPENDENT AUDITORS' REPORT

October 31, 2025

To the Board of Directors
FAU Clinical Practice Organization, Inc.
Boca Raton, FL

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the **FAU Clinical Practice Organization, Inc.** (the "Organization"), as of and for the years ended June 30, 2025 and 2024, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the Organization, as of June 30, 2025 and 2024, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Independent Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Independent Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 31, 2025, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Rehmann Lohman LLC

MANAGEMENT'S DISCUSSION AND ANALYSIS

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Management's Discussion and Analysis

These financial statements are the responsibility of management of the **FAU Clinical Practice Organization, Inc.** (the "Organization"). We offer readers this narrative overview and analysis for the fiscal years ended June 30, 2025 and 2024. We encourage readers to consider the information presented here in conjunction with additional information that is furnished in the financial statements and notes to the financial statements.

Financial Highlights

	2025	2024
• Ending net position at June 30	\$ 819,095	\$ 387,900
• Change in total net position for the year ended June 30	431,195	323,399

Overview of the Financial Statements

Basic Financial Statements. The Organization's financial statements are prepared on the accrual basis in accordance with generally accepted accounting principles promulgated by the Government Accounting Standards Board. The Organization is structured as a single enterprise fund with revenues recognized when earned, not when received. Expenses are recognized when incurred, not when they are paid. See Note 1 to the financial statements for a summary of the Organization's significant accounting policies.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the financial statements.

Financial Analysis

The Organization's net position increased \$431,195 and \$323,399 over the course of the fiscal years 2025 and 2024, respectively, to a total of \$819,095. Explanations for those changes are provided below.

	Net Position		
	2025	2024	2023
Assets			
Current assets	\$ 2,378,797	\$ 1,291,854	\$ 1,421,042
Liabilities			
Current liabilities	1,559,702	903,954	1,356,541
Net position			
Unrestricted	<u>\$ 819,095</u>	<u>\$ 387,900</u>	<u>\$ 64,501</u>

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Management's Discussion and Analysis

The following condensed financial information was derived from the statement of revenues, expenses and changes in fund net position and reflects how the Organization's net position changed during the fiscal year:

	Change in Net Position		
	2025	2024	2023
Operating revenues	\$ 6,132,268	\$ 5,237,714	\$ 5,192,475
Operating expenses	5,701,073	4,914,315	5,431,318
Change in net position	431,195	323,399	(238,843)
Net position, beginning of year	387,900	64,501	303,344
Net position, end of year	\$ 819,095	\$ 387,900	\$ 64,501

For the years ended June 30, 2025 and 2024, the increase in net position was due to timing of cash transfers between the Clinical Practice Organization ("CPO") and Florida Atlantic University ("FAU") at year end for the reimbursement of expenses that are paid by FAU on behalf of the CPO.

The Organization's revenues representing both medical staffing and patient service totaled \$6,132,268 and \$5,237,714 for the years ended June 30, 2025 and 2024, respectively. This increase of \$894,554 in revenues is primarily driven by increased patient service revenues across all clinical sites for the College of Nursing, College of Medicine, and the College of Education's CSD clinic which have all experienced increases in patient visits over the past fiscal year. Operating expenses associated with the direct operations of the Organization totaled approximately \$5.7 million and \$4.9 million for the years ended June 30, 2025 and 2024, respectively. Personnel costs represent 95% of operating expenses and the expenses are directly driven by the revenues of the clinics and medical staffing.

Economic Condition and Outlook

For fiscal year 2026, the College of Medicine is anticipating steady revenue growth at both their Primary Care and Integrative Health sites due to increased projections of patient visits. The college's medical staffing revenue is expected to remain consistent and any increases based on current medical staffing contracts will be due to increased physician clinical hours. The College of Nursing's Community Health Center site is anticipating an increase in their patient revenues for FY26 due to the addition of two full-time providers as well as expanded clinic hours and the launch of a new 340B Prescription Drug Program that was delayed in FY25. In addition, their Memory and Wellness clinic revenue projections for FY26 was reduced as compared to FY25 due to a detailed analysis of revenue by Current Procedural Terminology (CPT) Code and contractual adjustments which will reflect better to actual expectations. The Memory and Wellness Day Center revenue for FY26 shows a moderate increase based on a steady growth of two new participants a month at the Center. The College of Education's CSD clinic is projecting a steady state of revenue for FY26 as compared to FY25.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Management's Discussion and Analysis

Requests for Information

Questions concerning information provided in the management's discussion and analysis, financial statements and notes thereto, or requests for additional financial information should be addressed to the Treasurer, Clinical Practice Organization, Florida Atlantic University, 777 Glades Road, BC-71 241, Boca Raton, Florida 33431.

BASIC FINANCIAL STATEMENTS

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Statements of Net Position

	June 30	
	2025	2024
Assets		
Current assets		
Cash	\$ 668,529	\$ 294,174
Accounts receivable, net	1,710,268	997,680
Total assets	2,378,797	1,291,854
Liabilities		
Current liabilities		
Accounts payable and accrued expenses	36,333	28,333
Due to University	1,523,369	875,621
Total liabilities	1,559,702	903,954
Net position		
Unrestricted	\$ 819,095	\$ 387,900

The accompanying notes are an integral part of these basic financial statements.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Statement of Revenues, Expenses and Changes in Fund Net Position

	Year Ended June 30	
	2025	2024
Operating revenues		
Patient service revenue, net of contractual adjustments and provision for bad debts	\$ 2,352,849	\$ 1,849,475
Medical staffing revenue, net of provision for bad debts	3,779,419	3,388,239
Total operating revenues	6,132,268	5,237,714
Operating expenses		
Personnel costs	5,417,360	4,717,464
Contracted services	192,096	157,827
Other expenses	82,979	33,515
Insurance	6,568	3,611
Medical and lab supplies	2,070	1,898
Total operating expenses	5,701,073	4,914,315
Change in net position	431,195	323,399
Net position, beginning of year	387,900	64,501
Net position, end of year	\$ 819,095	\$ 387,900

The accompanying notes are an integral part of these basic financial statements.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Statements of Cash Flows

	Year Ended June 30	
	2025	2024
Cash flows from operating activities		
Cash receipts from customers and patients	\$ 5,419,680	\$ 5,138,508
Cash paid to suppliers	(5,045,325)	(5,366,902)
	<u>374,355</u>	<u>(228,394)</u>
Net change in cash		
Cash, beginning of year	294,174	522,568
	<u>\$ 668,529</u>	<u>\$ 294,174</u>
Reconciliation of change in net position to net cash provided by (used in) operating activities		
Change in net position	\$ 431,195	\$ 323,399
Adjustments to reconcile change in net position to net cash provided by (used in) operating activities		
Change in operating assets and liabilities that (used) provided cash		
Accounts receivable	(712,588)	(99,206)
Accounts payable and accrued liabilities	8,000	5,733
Due to University	647,748	(458,320)
	<u>647,748</u>	<u>(458,320)</u>
Net cash provided by (used in) operating activities	<u>\$ 374,355</u>	<u>\$ (228,394)</u>

The accompanying notes are an integral part of these basic financial statements.

NOTES TO FINANCIAL STATEMENTS

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the **FAU Clinical Practice Organization, Inc.** (the "Organization") conform to generally accepted accounting principles as applied to business-type activities. The following is a summary of the significant policies.

Reporting Entity

On May 3, 2011, the FAU Clinical Practice Organization, Inc. (the "Organization") was incorporated as a not-for-profit organization under Chapter 617, Florida Statutes. Its articles of incorporation were last amended and restated on September 29, 2021. The Organization is a direct support organization and component unit of the Florida Atlantic University (the "University"), a part of the State university system of public universities. It was established to promote and support medical education, research, and patient care, including the collection, receipt, management, administration and distribution of funds, exclusively for the support of the mission and objectives of the University, its Charles E. Schmidt College of Medicine, its Christine E. Lynn College of Nursing, and other participating colleges or units within the University, in accordance with the University's College of Medicine Faculty Practice Plan and other faculty practice plans adopted by the University pursuant to applicable Florida Board of Governor's Regulations or other governing laws, rules or regulations. The governing body of the Organization is its Board of Directors (the "Board").

The Board is responsible for managing, supervising and controlling the business, property, affairs and funds of the Organization, and is appointed by the University. The University has the ability to impose its will upon and has a financial benefit/burden relationship with the Organization. Consequently, the Organization meets the criteria for inclusion in the University's reporting entity as a component unit.

Basis of Presentation

All operations of the Organization are accounted for in a single enterprise fund (a type of proprietary fund). Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The economic resources measurement focus and the accrual basis of accounting are used in preparing the financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Restricted net position is reported for assets that are subject to restrictions beyond the Organization's control, less any liabilities payable from such restricted assets. The restrictions may be externally imposed or imposed by law. When both restricted and unrestricted resources are available for use, it is the Organization's policy to use restricted resources first, then unrestricted resources as they are needed.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

Assets, Liabilities and Equity

Cash

For purposes of the statements of cash flows, cash includes cash on deposit and cash on hand at the statement date.

Expenses

Operating expenses are administrative expenses of the University. The University also charges for medical personnel and medical administrative support (exclusive of overhead) provided to the Organization, to aid in its operations. Bad debt expense is recorded for accounts receivable balances not considered collectible and such amounts are netted against the related revenues on the financial statements.

Facilities and operational personnel are provided at no cost to the Organization by the University for the years ended June 30, 2025 and 2024.

Revenues

Medical Staffing Revenue

The University has entered into clinical practice service agreements with third party medical health care facilities (hereafter "facilities"), whereby the University provides the facilities with medical staffing (doctors, nurses, etc.) to oversee certain educational, administrative, and clinical activities at the facilities, as determined by the parties and pursuant to the clinical practice service agreements. In accordance with the clinical practice service agreements, the facilities pay the University a fee for the medical staffing and services provided. The fees earned from these contracts are assigned to and recognized by the Organization.

The University entered into various agreements on behalf of the College of Nursing ("CON") to provide medical staffing services performed by licensed nurse practitioners at clinics and health centers throughout Palm Beach County and the State of Florida.

The University on behalf of the College of Medicine ("COM") has entered into various agreements to provide clinical staffing services by FAU faculty physicians at healthcare settings throughout Palm Beach County, Florida. The College of Medicine also has an Intra-FAU Service and Affiliation agreement with Florida Atlantic University Student Health Services.

All medical staffing services rendered are invoiced in accordance with the agreements. The Organization's medical staffing revenues (net of bad debts) totaled \$3,779,419 and \$3,388,239 for the years ended June 30, 2025 and 2024, respectively.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

Net Patient Service Revenue

The College of Nursing CHC was designated as a Health Resources & Services Administration ("HRSA") Federally Qualified Health Center ("FQHC") Look-Alike effective May 1, 2021. With this designation, the CHC was required to establish a community board and adhere to federal guidelines with stated purpose/expectations as well as comply with HRSA Health Center Program's governance and composition requirements. As a FQHC Look-Alike, the CHC can be reimbursed higher Medicaid and Medicare rates than non-FQHC Look-Alike community health centers.

A HRSA FQHC Look-Alike health center's purpose and expectations include but not limited to the following: serve a medically underserved area or population ("MUA"/"MUP"), operate a sliding fee schedule, and offer comprehensive primary and preventative healthcare services, including oral and behavioral services.

Medicare

Services rendered to Medicare program beneficiaries are primarily paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. The University is reimbursed as determined by the U.S. Department of Health and Human Services' Centers for Medicare and Medicaid Services. Such rates are adjusted annually as published.

Medicaid

Services rendered to Medicaid program beneficiaries are reimbursed under a cost-reimbursement methodology. The University is reimbursed at an agreed-upon rate based on contract negotiations.

Other Payers

The University has also entered into payment arrangements with certain commercial insurance carriers and other community payer sources. The basis for payment to the University under these arrangements includes prospectively determined rates and discounts from established charges.

The University on behalf of MWC, CHC, FFP, FIH, and CSD entered into multiple agreements related to its patient service revenue activities. The funds received under these agreements are applied as payments against outstanding patient accounts. The net patient service revenue received by the University is assigned to and recognized by the Organization.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

The components of net patient service revenue for the year ended June 30, 2025, is summarized as follows:

Facility	Patient Service Revenue, Gross	Contractual Adjustment	Provision for Bad Debt	Patient Service Revenue, Net
Memory and Wellness Center	\$ 743,981	\$ (163,441)	\$ (3,450)	\$ 577,090
Community Health Center	1,149,771	(549,422)	-	600,349
FAUMedicine Faculty Practice	981,257	(72,591)	(2,087)	906,579
FAUMedicine Integrative Health Clinic	216,589	(1,270)	(7)	215,312
Communications and Speech Disorders Clinic	53,946	-	(427)	53,519
Total	\$ 3,145,544	\$ (786,724)	\$ (5,971)	\$ 2,352,849

The components of net patient service revenue for the year ended June 30, 2024, is summarized as follows:

Facility	Patient Service Revenue, Gross	Contractual Adjustment	Provision for Bad Debt	Patient Service Revenue, Net
Memory and Wellness Center	\$ 609,737	\$ (136,446)	\$ (8,622)	\$ 464,669
Community Health Center	998,979	(758,352)	-	240,627
FAUMedicine Faculty Practice	967,934	(24,055)	(15,077)	928,802
FAUMedicine Integrative Health Clinic	169,178	(409)	(515)	168,254
Communications and Speech Disorders Clinic	47,123	-	-	47,123
Total	\$ 2,792,951	\$ (919,262)	\$ (24,214)	\$ 1,849,475

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

Accounts Receivable

Accounts receivable as of June 30, 2025 and 2024 are comprised of following:

Medical Staffing Accounts Receivable

The balance represents charges for medical staffing services provided prior to the end of the fiscal year but not yet collected. Allowances for doubtful accounts are recorded based on management's best estimate as of the fiscal year end considering type, collection history, and other factors deemed appropriate. Accounts receivable due from third parties for medical staffing services totaled \$1,293,403 and \$613,609 for fiscal years ended 2025 and 2024, respectively. There was no allowance for doubtful accounts recorded for fiscal years ended 2025 or 2024.

Patient Service Accounts Receivable

Patient receivables, where a patient or a third party is responsible for paying the amount, are carried at a net amount determined by the original charge for the services provided, less an estimate made for contractual adjustments or discounts provided to third-party payers. Accounts receivable (net of allowance for doubtful accounts) for patient services provided totaled \$416,865 and \$384,071 for the fiscal years ended 2025 and 2024, respectively. The allowance for doubtful accounts totaled \$488,025 and \$483,985 for the fiscal years ended 2025 and 2024, respectively.

Receivables include patients with insurance, self-pay/uninsured and, patients with deductible/copayment balances due for which third-party coverage exists for part of the bill. Management records an allowance for doubtful accounts in the period of service on the basis of its past experience.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

The components of patient receivables for the year ended June 30, 2025 are summarized as follows:

Facility	Accounts Receivable, Net of Contractual Adjustment	Reserve for Uncollectible Accounts	Net Accounts Receivable
Memory and Wellness Center	\$ 83,611	\$ (14,620)	\$ 68,991
Community Health Center	104,914	-	104,914
FAUMedicine Faculty Practice	628,427	(454,878)	173,549
FAUMedicine Integrative Health Clinic	9,959	(4,680)	5,279
Communications and Speech Disorders Clinic	77,979	(13,847)	64,132
Total	\$ 904,890	\$ (488,025)	\$ 416,865

The components of patient receivables for the year ended June 30, 2024 are summarized as follows:

Facility	Accounts Receivable, Net of Contractual Adjustment	Reserve for Uncollectible Accounts	Net Accounts Receivable
Memory and Wellness Center	\$ 94,139	\$ (11,230)	\$ 82,909
Community Health Center	148,876	(24,789)	124,087
FAUMedicine Faculty Practice	565,614	(427,456)	138,158
FAUMedicine Integrative Health Clinic	10,948	(5,863)	5,085
Communications and Speech Disorders Clinic	48,479	(14,647)	33,832
Total	\$ 868,056	\$ (483,985)	\$ 384,071

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

2. DEPOSITS

Following is a reconciliation of deposit balances for the Organization as of June 30:

	2025	2024
Statement of Net Position		
Cash	<u>\$ 668,529</u>	<u>\$ 294,174</u>
Deposits		
Checking / savings accounts	<u>\$ 668,529</u>	<u>\$ 294,174</u>

Deposit Risk

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Organization's deposits may not be returned. It is the Organization's policy to require that time deposits in excess of FDIC insurable limits be secured by collateral or private insurance to protect public deposits in a single financial institution if it were to default. Under Florida statutes, Chapter 280, Florida Security for Public Deposits Act, the State Treasurer requires all qualified public depositories to deposit with the Treasurer or another banking institution eligible collateral. As of June 30, 2025 and 2024, approximately \$418,000 and \$44,000 of the bank balance was exposed to custodial credit risk, respectively.

Eligible collateral is dependent upon the depository institution's financial history and its compliance with Florida Statutes, Chapter 280. In the event of a failure of a qualified public depository, the remaining public depositories would be responsible for covering any resulting losses.

3. RELATED PARTY TRANSACTIONS

At June 30, 2025 and 2024, the net amount due to the University totaled \$1,523,369 and \$875,621, respectively, representing \$355,107 and \$28,552 in revenue/deposits pending to be transferred and \$1,878,476 and \$904,173 in expenses paid on behalf of the Organization pending reimbursement.

4. RISK MANAGEMENT

The Organization is a protected entity under the Florida Atlantic University College of Medicine Self-Insurance Program.

FAU CLINICAL PRACTICE ORGANIZATION, INC.

Notes to Financial Statements

5. REGULATORY COMPLIANCE

The Organization has no knowledge of any intended or pending investigation by any Federal or State agency regarding the Organization's claims for reimbursement for health services or any other matter of the Organization's compliance with applicable laws and regulations.

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INTERNAL CONTROL AND COMPLIANCE

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

October 31, 2025

To the Board of Directors
FAU Clinical Practice Organization, Inc.
Boca Raton, FL

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the **FAU Clinical Practice Organization** (the "Organization"), as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements, and have issued our report thereon dated October 31, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Lehmann Johnson LLC". The signature is written in a cursive, flowing style.