

Florida Atlantic University
Board of Trustees

Board Retreat Presentation
September 26-27, 2006

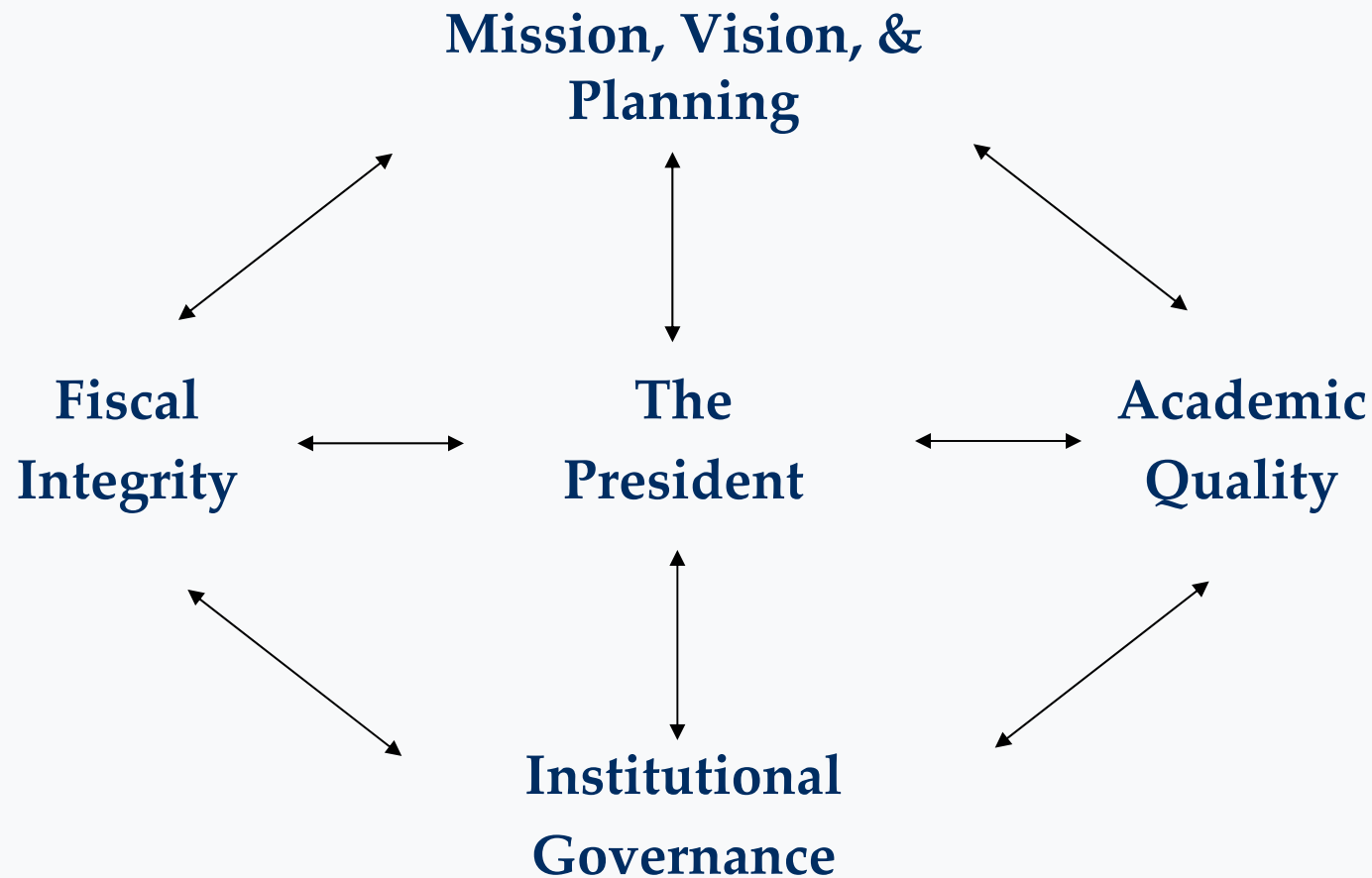
Part II: Rita Bornstein

Ground Rules

- **Focus on the university as a whole**
 - big picture not special interests
 - policy and strategy, not specifics of the curriculum
- **Stay on topic**
- **Keep to time; be brief**
- **Respect for other opinions (careful listening)**
- **Disagreements and unrelated issues go to “parking lot”**

Source: AGB

The Responsibilities of the Board



Source: AGB

Board Responsibilities

Institutional Governance

- Exercise vigilance to ensure that the Board *governs* and does not *manage*
- State where responsibility lies for institutional decisions
- Establish clear charges and deadlines for institutional processes
- Model the highest ethical standards in all Board actions
- Serve as a Court of Appeals when necessary

Source: AGB

Board Responsibilities

Institutional Governance, cont.

- Preserve the institution's independence
- Represent the institution to outside constituents
- Evaluate and strengthen the Board's collective leadership
- Endorse and promote the institution's fund-raising efforts

Source: AGB

The Governing Board's Responsibilities

- Clarify and/or reaffirm the mission
- Select, appoint, support, and assess the performance of the Chief Executive
- Approve institutional plans
- Approve the educational programs
- Ensure the institution's performance is assessed
- Ensure the well-being of faculty, students, and staff
- Ensure effective financial management

Source: AGB

The Governing Board's Responsibilities, cont.

- Ensure adequate financial resources
- Ensure adequate and well-maintained facilities
- Preserve institutional autonomy
- Represent and advocate the campus to the community
- Interpret the needs of society to the campus
- Serve as a Court of Appeals (Rarely, but effectively)
- Assess its own performance

Source: AGB

The Distinctive Realities of the Work of Public Trustees

- Their Institution is Owned by the State
- Access is Always a Mission Priority
- Political Involvement in the Norm
- The Institution is not Highly Regulated as to Price, Program, and Management
- Leadership Must be Consensus Oriented, Media Savvy, and Politically Adroit

Source: AGB

Main Board Roles

- Mission/Strategic Vision/Planning
- Policy
- Assessment/Monitoring
- Interpret Institution \longleftrightarrow Community

Source: AGB

Board Responsibilities

Mission/Vision/Planning

- **Review and Approve FAU's Mission**
 - Who are we? What do we believe?
 - Whom do we serve?
 - What service (programs) do we offer?
 - In what form and where do we offer them?
 - How do we know our service is effective?
- **Endorse Vision Statement**
- **Insist on Institutional Planning**
 - Assure On-Going Planning
 - Assess the Plan
 - Monitor Implementation of the Plan

Source: AGB

Board Responsibilities

Academic Quality

Policy Responsibilities

- **Approve New Programs and Assure Fit With Mission and Vision**
- **Approve and Monitor Plan Regarding**
 - Program Development and Review
 - Staffing of Programs and Faculty Personnel Matters
 - Enrollment
 - Student Quality
 - Financial Aid
 - Student Retention
- **Approve Policies Regarding Out-of-Class Student Life**

Source: AGB

Board Responsibilities

Academic Quality, cont.

Monitoring Responsibilities

- **Quality of Education Offered**
- **Consideration of New Opportunities Provided by**
 - Information Technology
 - Outsourcing, Partnerships, and Collaboration

Source: AGB