



Item: III. a.

Thursday, October 12, 2023

**SUBJECT: APPROVE FAU'S LINKING INDUSTRY TO NURSING EDUCATION (LINE)
PROPOSAL – Tenet HEALTHCARE SYSTEM**

PROPOSED BOARD ACTION

Approve a proposal to be submitted to the State University System of Florida's Board of Governors for the newly established "Linking Industry to Nursing Education" (LINE) program.

BACKGROUND INFORMATION

In 2022, the Florida Legislature established the LINE Fund in Senate Bill 2524. The Board of Governors is charged with administering the LINE Fund for the State University System, including evaluating and approving proposals to participate in the program. The LINE Fund is intended to incentivize collaboration between nursing education programs and healthcare partners and to meet local, regional, and state workforce demand by recruiting faculty and clinical preceptors, increasing the capacity of high-quality nursing education programs, and increasing the number of nursing education program graduates who are prepared to enter the workforce.

Subject to available funds, for every dollar contributed to an institution by a healthcare partner, the fund shall provide a dollar-for-dollar match to the participating institution for approved proposals. The legislature provided a maximum of \$6 million for State University System institutions for the LINE Fund in the Fiscal Year 2022-23.

Funds may be used for student scholarships, recruitment of additional faculty, equipment, and simulation centers to advance high-quality nursing education programs throughout the state. Funds may not be used for the construction of new buildings.

The \$100,000 in funds provided by Tenet Healthcare System will be applied toward individual scholarships, valued at \$10,000 each. Many nursing students at Florida Atlantic University's College of Nursing are first generation students and have documented unmet financial need and a recent report from FAU's financial aid office showed approximately three million dollars in unmet financial need among our nursing students. If we were able to receive matching funds from the state, this would allow the college to improve our nursing simulation facilities and equipment. This

would facilitate clinical decision making, clinical reasoning, clinical judgment and critical thinking among our BSN nursing students, in particular, and adequate preparation for the NCLEX exam required for them to enter the nursing workforce as RNs.

IMPLEMENTATION PLAN/DATE

The attached proposal, if approved by FAU BOT, will be submitted to the Board of Governors Data Request System, by the 10/16/23 deadline. Agreements with the healthcare partner have been drafted, contingent on LINE funding of the proposal. Upon approval by the Board, the Provost's Office will submit to BOG staff with the BOT approval date in support of the request.

FISCAL IMPLICATIONS

The Board of Governors will award one-time funding allocations in FY23 (current fiscal year) based on the merit of each proposal received. Funds are limited and may be awarded on a first-come, first-served basis. Award amounts may be prorated depending on the number of approved proposals and the dollar amounts requested.

Supporting Documentation:	FAU Proposals for LINK Fund – Tenet Healthcare System
Presented by:	Safiya George Dalmida, PhD, FAU Dean of Nursing
Phone:	(561) 297- 3206

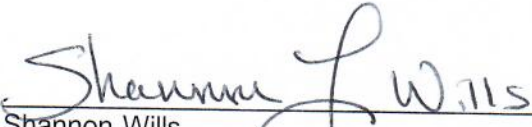


October 5, 2023

Dear Dean George,

Intent to Provide Nursing Student Scholarships

Palm Beach Health Network will provide \$10,000 for 10 nursing student scholarships for a total of \$100,000. This funding is to assist in training nurses to assist in vacancies and the nursing shortage. In addition, it is our request that the state matched funding of \$100,000 benefit FAU students through the Linking Industry to Nursing Education fund. Interested students will submit an application and the PBHN will determine student recipients of the scholarship funding. The student will be required to sign an agreement attesting to their intention to be employed at one the PBHN hospitals as an RN for a year after obtaining licensure.


Shannon Wills
Market Chief Human Resources Officer
Palm Beach Health Network

10/5/23
Date



**State University System
2023-2024 Linking Industry to Nursing Education (LINE) Fund
Proposal Form**

University:	Florida Atlantic University
Healthcare Partner:	Tenet Healthcare System
Date Proposal Approved by University Board of Trustees:	
Amount Requested:	\$ 100,000
University Contact (name, title, phone, & email):	Dr. Safiya George, Dean, 678-485-1689, sgeorge@health.fau.edu
Please check the boxes below as appropriate:	<i>All boxes must be checked in order to be eligible to participate.</i>
Healthcare partner making contribution is located in and licensed to operate in Florida?	<input checked="" type="checkbox"/> Yes
Healthcare partner making contribution is a healthcare provider as defined in Section 768.38(2), Florida Statutes?	<input checked="" type="checkbox"/> Yes
Nursing programs met or exceeded a first-time NCLEX passage rate of 70% for the prior year based on the 2023 Accountability Plan?	<input checked="" type="checkbox"/> Yes
The funds will be used for an eligible purpose per section 1009.8962, Florida Statutes?	<input checked="" type="checkbox"/> Yes

Background

The LINE Fund is intended to incentivize collaboration between nursing education programs and healthcare partners and to meet local, regional, and state workforce demand by recruiting faculty and clinical preceptors, increasing the capacity of high-quality nursing education programs, and increasing the number of nursing education program graduates who are prepared to enter the workforce. Subject to available funds, for every dollar contributed to an institution by a healthcare partner, the fund shall provide a dollar-for-dollar match to the participating institution for approved proposals.

Funds may be used for student scholarships, recruitment of additional faculty, equipment, and simulation centers to advance high-quality nursing education programs throughout the

state. Funds may not be used for the construction of new buildings. To participate, an institution must submit a timely and complete proposal to the Board of Governors for consideration. For more details, see Board of Governors [Regulation 8.008 - Nursing Education](#).

Proposals must be submitted with a total of no more than three pages of narrative for the following sections. Proposals with more than three pages of narrative will be rejected.

Proposal Details

Provide a detailed narrative for each section below.

I. Use of Funds - *Describe in detail and with specificity how the institution plans to use the funds, including how the funds will be utilized to increase student enrollment and program completion.*

The \$100,000 in funds provided by Tenet Healthcare System will be applied toward individual scholarships, valued at \$10,000 each. Many nursing students at Florida Atlantic University's College of Nursing are first generation students and have documented unmet financial need and a recent report from FAU's financial aid office showed approximately three million dollars in unmet financial need among our nursing students. If we were able to receive matching funds from the state, this would allow the college to improve our nursing simulation facilities and equipment. This would facilitate clinical decision making, clinical reasoning, clinical judgment and critical thinking among our BSN nursing students, in particular, and adequate preparation for the NCLEX exam required for them to enter the nursing workforce as RNs.

II. Onboarding & Retention of Graduates - *Describe in detail and with specificity how the health care partner will onboard and retain graduates.*

Tenet Healthcare System has been severely impacted by the shortage of nurses due to the pandemic and our nurses joining the travel nurse workforce. The Palm Beach Health Network consists of six acute care facilities in Palm Beach County. Our comprehensive onboarding strategy is established to provide a systematic and comprehensive approach to elevate clinical practice and patient safety. Clinical Education conducts a broad environmental scan to summarize trends and projected changes in health care, higher education, population demographics, learners and learning styles, the nursing workforce, nursing regulation, and patient/populations needs. To ensure that our patient care team members are ready for contemporary practice requires educators who have an awareness of evolving changes and the understanding of the science of learning and a commitment to adapting curricula, teaching strategies, and student learning assessment. Clinical Education provides our healthcare team with the knowledge, skills, and values for elevated practice through career-long learning.

Our system wide nurse onboarding includes classroom orientation, unit-based preceptorships, and ongoing education. Each nurse is provided with a comprehensive preceptorship that is competency based. There are established guidelines of recommended shifts with a preceptor based on the unit and level of care. Regularly scheduled evaluations are conducted with leadership and unit-based educators to assure the new grad RN is progressing and caring for a wide range of patients and to validate and document competency. Many units have unit educators (Clinical Practice Specialists) that provide unit-based education, training, and skills validation.

Orientation and Onboarding

The Clinical Education program is comprehensive, and activities are focused on assessment of employee learning and skills to ensure best practices and competence at the bedside. Each residency has classroom and online training modules.

Retention Strategies

Regularly scheduled meetings with leader with data collection regarding new grads experience and needs. Data collection at 30 days, 6 months, One year, 18 months.

Data collection will include online surveys to obtain feedback with follow-up provided.

Additional strategies will include: weekly senior leadership meetings regarding turnover and retention, Post residency sessions held quarterly, Recognition programs (Daisy award, Employee of the Quarter, Clinical Excellence program (ladder)

III. Program Expansion - *Describe in detail and with specificity how the funds will expand the institution's nursing education programs to meet local, regional, or state workforce demands. If applicable, include advanced education nursing programs and how the funds will increase the number of faculty and clinical preceptors and planned efforts to utilize the clinical placement process established in Section 14.36, Florida Statutes.*

The Florida Hospital Association (FHA) projects that Florida will face a shortage of more than 59,000 nurses by 2035. The latest Physician and Nursing Workforce study sponsored by FHA and the Safety Net Hospital Alliance of Florida (December, 2021) shows that we need approximately 2,300 additional Registered Nurse (RN) entering the workforce each year in Florida.

The purpose of FAU's College of Nursing BSN program is to the prepare graduates who nurture the wholeness of persons and environment through caring as providers, designers, managers, and coordinators of direct and indirect care of persons across the lifespan, families, groups, and populations in a variety of settings. The BSN program at FAU has four tracks: (1) a 4-year, pre-licensure track (freshmen direct admit; FDA) with direct admissions to the College of Nursing's BSN nursing program after high school graduation, (2) the Accelerated BSN (ABSN) track for second degree students, (3) the Second degree Part-time/Professional (PBSN) track, and the (4) RN-BSN track. The College has over 800 students enrolled in the BSN program. The freshmen direct admission 4-year track had the highest 4-year, first time in college (FTIC) graduation rate (87%) of all schools/colleges of nursing in the Florida State University System of Higher Education for the period of 2016-2020.

The funds from this LINE funding opportunity will enable FAU's College of Nursing to increase financial support to students, improve our simulation facilities and equipment and will allow us to better partner with healthcare institutions to increase the number of clinical preceptors. Our college uses the Centralized Clinical Placement System (CCPS) and we work closely with our hospital partners to secure clinical slots/rotations for our students and their clinical faculty leaders.

It is Tenet Healthcare system's hope that they will be allowed to require scholarship recipients to agree to a 1 year work commitment for their invested \$10,000 scholarship. This arrangement would help identify qualified students who are also interested in working within the Tenet Healthcare system and would facilitate retention of these nursing scholars as part of the Tenet nursing workforce especially since they would commit to investing time and resources into training these new graduates/RNs. The matching funds from the state will be used by FAU College of Nursing to expand it's simulation facilities and equipment.