



Item: **SP: A-M**

STRATEGIC PLANNING AND INITIATIVES COMMITTEE
Tuesday, June 2, 2020

SUBJECT: ROLL CALL AND APPROVAL OF THE April 21, 2020 MINUTES

PROPOSED COMMITTEE RECOMMENDATION

Initiate roll call to document member participation, ensure quorum, and approve the minutes of April 21, 2020 meeting.

COMMITTEE MEMBERS

Ms. Mary Beth McDonald, Chair _____
Ms. Elycia Morris, Vice Chair _____
Mr. Abdol Moabery, ex-officio _____
Mr. Shaun Davis, ex-officio _____
Dr. Malcolm Dorman _____
Mr. Brad Levine _____
Mr. Robert Stilley _____

PARTICIPATING BOT MEMBERS

Mr. Brent Burns _____
Dr. Jeffrey Feingold _____
Ms. Celine Persaud _____
Mr. Robert Rubin _____
Dr. Kevin Wagner _____



**Strategic Planning and
Initiatives Committee Meeting
Minutes – April 21, 2020**

Strategic Planning and Initiatives Committee Chair Michael Dennis called the meeting to order and requested a roll call to confirm a quorum. In addition to Chair Michael Dennis, the following committee members were present: Trustee Mary Beth McDonald (Vice Chair), Trustee Abdol Moabery (*ex-officio*), Trustee Shaun Davis, Trustee Malcolm Dorman, Trustee Brad Levine, Trustee Elycia Morris and Trustee Robert Stilley. Also present were the following: Trustee Kevin Buchanan, Trustee Brent Burns, Trustee Jeffrey Feingold, Trustee Robert Rubin, and Trustee Kevin Wagner.

SP: A-M: Roll Call and Approval of Minutes for February 11, 2020 Meeting

The minutes from the February 11, 2020 meeting were presented for approval. A motion was made to approve the minutes as distributed. The motion was seconded and unanimously approved.

SP: I-1: COVID-19 Fiscal Task Force Introduction

President Kelly provides an introduction to the newly formed COVID-19 Fiscal Task Force. Co-chairs Dr. Bret Danilowicz, Provost and Vice President of Academic Affairs and Ms. Stacy Volnick, Vice President of Administrative Affairs and CAO, provide an update on the activities of the task force. The committee consists of Mr. Jeff Atwater, Vice President of Strategic Initiatives and Chief Financial Officer, Dr. Daniel Flynn, Vice President of Research, and Dr. Kevin Wagner, University Faculty Senate President. The task force is charged with identifying the fiscal challenges that the COVID-19 crisis poses to the University, and with recommending to the ELT steps that should be taken to prepare for, alleviate, or counteract these challenges. They will also recommend steps for preparing the University's FY 2020-21 operating budget.

Defensive strategies that were implemented but not limited to include a pause on creating new positions and filling open positions (except where an offer has been made and accepted, or the search is deep in the process such as all finalists have been interviewed) unless approved in writing by the applicable Division Vice President and the President, a pause on compensation increases unless pursuant to a contractual obligation or approved in writing by the applicable Division Vice President and the President and a pause on carryforward spending above a threshold of \$10,000 unless mission critical, contractually obligated, or approved in writing by the applicable Division Vice President and the President. Offensive strategies will include but not limited to adding additional on-line and hybrid programs and additional self-sustaining programs. In addition, FAU will scale large research contracts, develop an organizational structure around summer camps to generate maximum revenue capacity, leverage physical space to generate revenue and focus on retention of current students. Budget adjustment and strategies include a weekly reporting to actual changes related to COVID-19 Task Force, developing models for a 3-tier E&G budget reduction scenario, considering alternative budget models and an incentive based budgeting.

SP: A-1: Request for Approval of the FAU 2020 Accountability Plan

Dr. Bret Danilowicz, Provost and Vice President of Academic Affairs presents the request for approval of the FAU 2020 Accountability Plan. In 2009 the Board of Governors (BOG) developed a planning and accountability framework for SUS institutions to begin submitting annual performance reports on key measures and progress on meeting institutional goals. Board of Governor's regulation 1.001 provides that each university Board of Trustees prepare and submit a multi-year Work Plan that identifies and reports the university's priorities and strategic direction as well as outcomes and projected goals for both institutional and system-wide performance measures. In January of 2018, the Board of Governors officially merged the annual Accountability Report and multi-year Work Plan into one document so that Board members can easily see the "big picture" of where the universities are coming from and where they are going.

The Accountability Plan contains five major sections including Strategy, Performance-Based Funding Metrics, Key Performances Indicators, Enrollment Planning, and Academic Program Coordination, in accordance with the Board of Governor's requirements for submitting BOT-approved University Accountability Plans, FAU's final plan will be submitted by May 1, 2020. The Accountability Plan will be submitted for approval by the Board of Governors at their next full meeting, which will be held June 23-25, 2020 at the University of Central Florida in Orlando.

A motion is made and seconded to approve the request. The motion was approved unanimously.

A motion was made and seconded to adjourn the meeting. **The meeting was adjourned.**