

Item: AF: I-5

AUDIT AND FINANCE COMMITTEE Wednesday, October 21, 2009

SUBJECT: REVIEW OF THE FIRST QUARTER STATUS OF FLORIDA ATLANTIC UNIVERSITY'S 2009-10 OPERATING BUDGET, JULY 1 – SEPTEMBER 30, 2009, INCLUDING FOURTH QUARTER 2008-2009.

PROPOSED COMMITTEE ACTION

Information Only.

BACKGROUND INFORMATION

To keep the Board of Trustees fully aware of the financial condition of the University, quarterly reports on the University's operating budget will be presented. This report will present year-to-date expenditures for each of the budgetary components of the University: Educational and General; Auxiliary Enterprises; Sponsored Research/Grants and Contracts; Financial Aid; Student Government/Student Activities; Athletics; and, Concessions. Budgetary comparison with the prior year will also be presented.

IMPLEMENTATION PLAN/DATE

Not Applicable.

FISCAL IMPLICATIONS

Not Applicable.

Supporting Documentation: PowerPoint Presentation: First Quarter Status of FAU's 2009-10 Operating Budget, July 1 – September 30, 2009 Including Fourth Quarter 2008-09.

Presented by: Mr. Dennis Crudele, Interim Vice President for Financial Affairs

Phone: 561-297-3266

FLORIDA ATLANTIC UNIVERSITY 2009-10 UNIVERSITY OPERATING BUDGET JULY 1, 2009 TO SEPTEMBER 30, 2009 FIRST QUARTER REPORT

Educational and General Operating Budget

Student Financial Aid Operating Budget

Grants and Contracts-Sponsored Research Operating Budget

Auxiliary Enterprises Operating Budget

Athletics Local Operating Budget

Student Government-Student Activities Operating Budget

Concessions Operating Budget

Includes Final 2008-09 Summary Budget Report

THE EDUCATIONAL AND GENERAL BUDGET

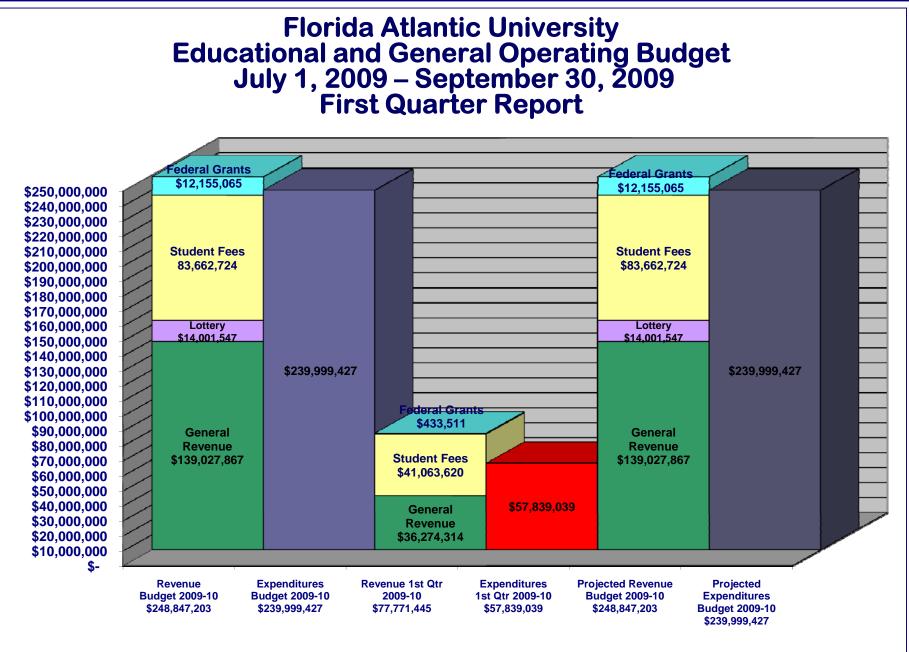
The Educational and General budget includes expenditures for instruction, research, library and learning resources, student services, plant operations and maintenance and administrative support. The budget is funded by:

General Revenue, consisting primarily of State of Florida sales tax collections and corporate income tax collections, as well as license fees and other taxes and operating receipts.

Education Enhancement Trust Fund, consisting of collections from the sale of Florida lottery tickets. Approximately 31 percent of total lottery collections is dedicated to the trust fund.

Student Fee Trust Fund, consisting primarily of matriculation fees and tuition (out-of-state fees) paid by students, as well as other fees such as application and late registration fees.

Federal Grants, consisting of stimulus funding from the federal stimulus package. Distribution in 2009-10 is the first of two years of non-recurring funding.



Educational and General Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$248,847,203 Actu

Budgeted Expenses 2009-10: \$239,999,427

Actual Revenues to September 30: \$77,771,445

Actual Expenses to September 30: \$57,839,039

The total adjusted budgeted revenue for 2009-10 is \$248,847,203. The major revenue components are general revenue (\$139,027,867), student fees (\$83,662,724), lottery funding (\$14,001,547), and Federal Stabilization (\$12,155,065). The University received \$399,834 in additional revenue for risk management insurance coverage (amendment #2).

For the first quarter, actual revenue collections are general revenue of \$36,255,433, lottery funding of \$18,881, student fees of \$41,063,620, and federal stimulus funding of \$433,511 for total revenue of \$77,771,445.

The total expense budget 2009-10 is \$239,999,427. This amount reflects \$8,447,943 in student fee budget authority held in unallocated reserve.

Total expenditures through September 30, 2009 were \$57,839,039, or approximately 24 percent of the total projected budget amount.

Educational and General Operating Budget

Analysis and Update on State of Florida Budget:

The Educational and General figures presented in this document reflect initial budgets approved by the Board of Trustees in June with additional Federal Stabilization funding awarded in August.

Summer student credit hours fell short of budgeted projections just slightly (less than 1%), however, Fall semester budgeted student credit hours exceeded projections by 4.45%. Subsequently, student fee collections will exceed our budgeted goal by approximately \$1.0 million. We are predicting a slight increase overall (1%) for the fiscal year in credit hour productivity if Spring enrollments hit their expected target.

In 2009-10, FAU experienced a reduction of nearly \$17 million dollars over 2008-09 State funding. Federal Stimulus dollars of \$12,155,065 are non-recurring and we expect them to be appropriated in 2010-11 for the second of a two-year allocation.

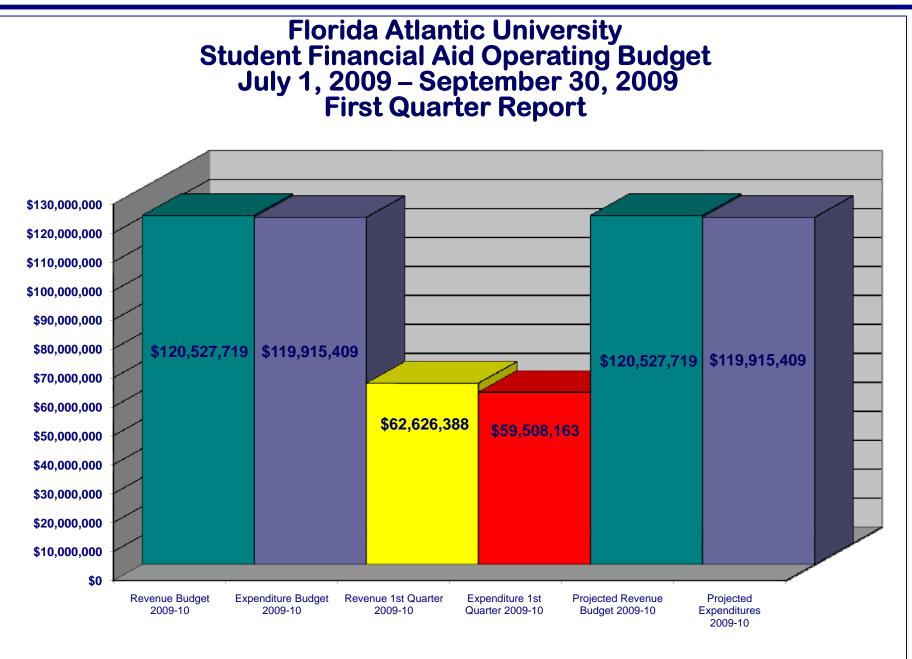
In August 2009, the State's Revenue Estimating Conference was held and while they revised downward revenue collections for 2009-10, there is expectation that there will be sufficient revenue to cover the 2009-10 appropriations. The forecast for 2010-11 remains optimistic over 2009-10 collections yet FAU continues to plan with caution until more accurate figures are known. Excess tuition revenue generated from the aforementioned student enrollment increase are being held in reserve should total State of Florida revenues not meet expected levels.

THE STUDENT FINANCIAL AID BUDGET

The Student Financial Aid budget largely represents scholarship and loan funds that are received by the University and subsequently disbursed to students. Included in the budget are funding from student financial aid fees as well as financial aid support from all sources such as federal financial aid awards (Pell, Student Educational Opportunity Grants, Perkins Loans, Stafford Loans), state financial aid awards (Bright Futures, Florida Assistance Grants), Institutional Programs (Presidential Awards, MLK Scholarships) and Private Scholarships (FAU Foundation).

Student financial aid fees are established by the legislature. Current per-credit hour financial aid fees for 2009-10:

- **\$ 4.42 Undergraduate In-State**
- \$25.60* Undergraduate Out-of-State
- \$12.05 Graduate In-State
- \$41.89 Graduate Out-of-State



Student Financial Aid Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$120,527,719 Actual Revenues to September 30: \$62,626,388

Budgeted Expenses 2009-10: \$119,915,409 Actual Expenses to September 30: \$59,508,163

The total budgeted revenue for 2009-10 is \$120,527,719. As of September 30, 2009, \$62,626,388 in revenue has been generated, or approximately 52 percent the total revenue budget. Total projected expenditures for the year are \$119,915,409. As of September 30, 2009, \$59,508,163 has been expended, or 49.6 percent of total projected expenditures for the year.

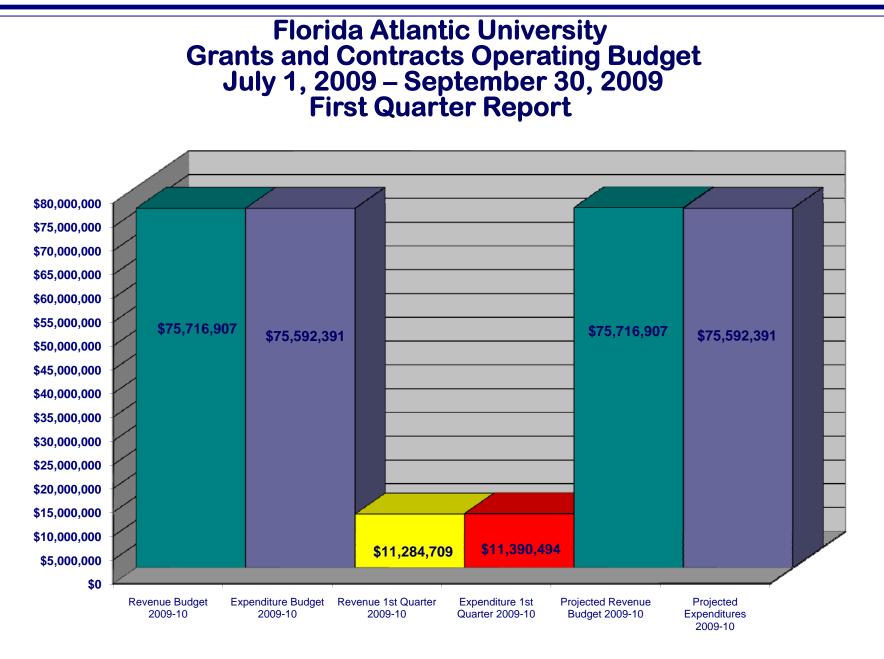
Analysis:

The amount of expenditures to date for 2009-10 are higher than the percentage spent in the prior year (49.6 percent for 2009-10 compared to 39 percent for 2008-09). Revenue and expenditures will be on target with projections.

THE GRANTS AND CONTRACTS BUDGET

The Grants and Contracts budget consists of funding from federal agencies, state agencies, foundations and private sources that enables the University to conduct specific research projects or to provide specific services.

Expenditures for the Division of Sponsored Research, the A.D. Henderson University School and the Florida Atlantic University Foundation (payroll and clearing account) and Harbor Branch Oceanographic Institute research activity are included the Grants & Contracts budget.



July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$75,716,907 Actual Revenues to September 30: \$11,284,709

Budgeted Expenses 2009-10: \$75,592,391 Actual Expenses to September 30: \$11,390,494

The total budgeted revenue for 2009-10 is \$75,716,907 and budgeted expenses are \$75,592,391. Total budgeted expenditures are comprised of Sponsored Research (\$63,677,757), FAU Foundation, Inc. and HBOI Foundation (\$7,663,575) and A. D. Henderson University School (\$4,251,059). As of September 30, 2009, \$11,284,709 in revenue has been generated, approximately 15 percent of the budgeted amount. \$11,390,494 has been expended, or approximately 15 percent of the total expenditure budget.

Of the total expenditures to date, salaries and benefits equal \$4,688,861 (41.2 percent of total expenditures); OPS is \$1,512,076 (13.3 percent); and expense is \$5,189,557 (45.6 percent).

Analysis:

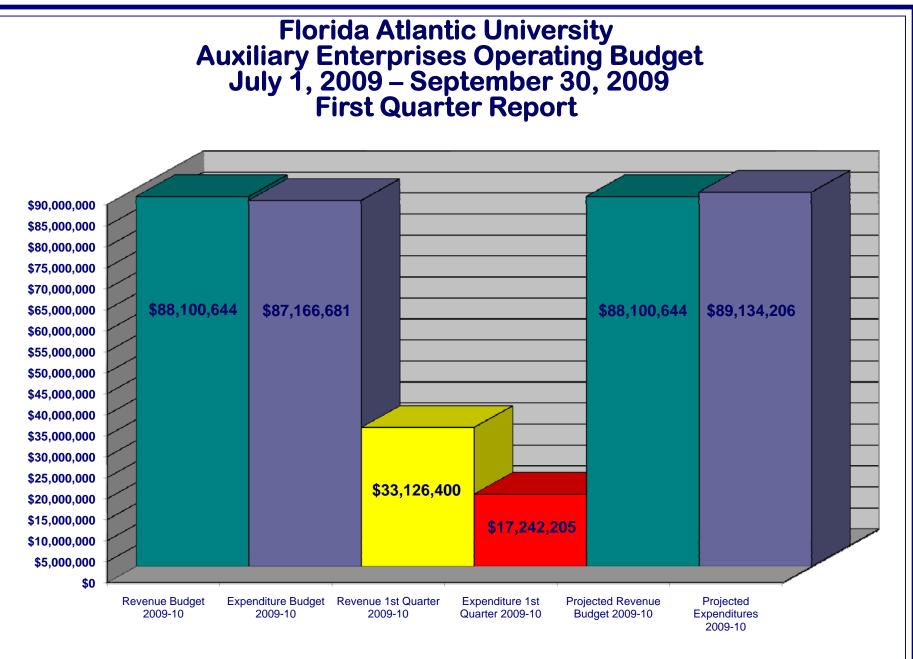
Total expenditures to date are comparable to last year's figure. Revenue is not earned evenly over the course of the fiscal year. For example, two of the primary sources of award funds, National Institute of Health and National Science Foundation, make their award announcements in November and April. Some grant awards are cost reimbursable and at times expenditures will be higher than collections. of offsetting revenues.

THE AUXILIARY ENTERPRISES BUDGET

The Auxiliary Enterprises budget includes activities that support the instructional, research and service objectives of the University. Auxiliary enterprise operations are self-supporting and must generate adequate revenue to cover expenditures and to allow for future renovations and building or equipment replacement. Some auxiliaries are partially funded by student fees, including Student Health Center through the student health fee (\$7.80 per-credit hour) and Traffic and Parking through the transportation access fee.

The major auxiliary areas are:

Food Service Housing Bookstore Printing/Duplicating Telecommunications University Theatre Harbor Branch Oceanographic Institute Postal Services Student Health Center Traffic and Parking Student Union College Continuing Education Lifelong Learning Society Clearwire Spectrum Holdings



Auxiliary Enterprises Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$88,100,644 Actual Revenues to September 30: \$33,126,400

Budgeted Expenses 2009-10: \$87,166,681 Actual Expenses to September 30: \$17,242,205

The total budgeted revenue for 2009-10 is \$88,100,644. As of September 30, 2009, \$33,126,400 in revenue has been generated, or approximately 38 percent of the total budget. Total projected expenditures for the year are \$87,166,681. As of September 30, 2009, \$17,242,205 has been expended, or approximately 20 percent of total projected expenditures for the year.

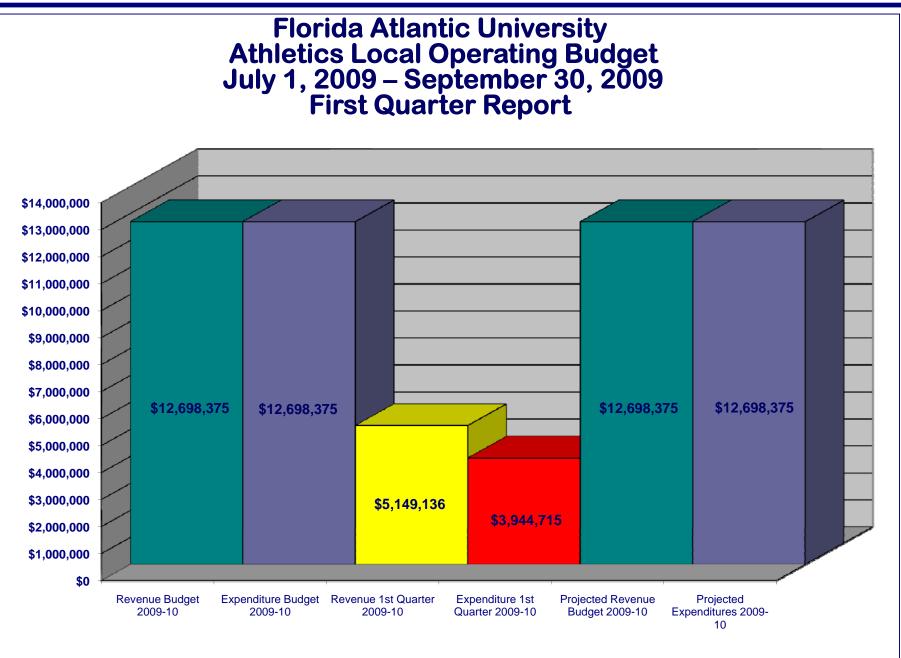
Analysis:

Revenues and expenditures for the year are believed to be on target with projections.

THE ATHLETICS LOCAL OPERATING BUDGET

The Athletics Local Operating Budget supports the University's student athletics program. Funding is generated from student athletics fees (\$14.30 per-credit hour) as well as ticket sales to athletics events, game guarantees, NCAA distributions, sponsorships and private support.

In addition to the Local Operating Budget, FAU Athletics receives \$247,246 in State Educational and General Title IX Gender Equity funding and \$1,076,569 in out-of-state waiver authority and financial aid.



Athletics Local Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$12,698,375

Actual Revenues to September 30: \$5,149,136

Budgeted Expenses 2009-10: \$12,698,375

Actual Expenses to September 30: \$3,944,715

The total budgeted revenue for 2009-10 is \$12,698,375. The major revenue components are athletics fees (\$8,245,000), ticket sales (\$623,500) game guarantees (\$1,821,875), NCAA/Conference distribution (\$703,000), corporate sales/sponsorships (\$400,000), private fundraising (\$630,000) and other revenues of \$275,000.

As of September 30, collections consisted of athletics fees of \$4,229,274, ticket sales of \$170,541, NCAA Grants in Aid of \$673,581, facilities rentals of \$24,626 and other revenue of \$51,114.

The total expense budget for 2009-10 is \$12,698,375. Salary expenses of \$5,025,695 and program operating expenses of \$7,672,680 account for this total. Total expenditures through September 30, 2009 were \$3,944,715, or approximately 31 percent of the total budgeted amount. Of total expenditures to date, 36 percent (\$1,420,481) were financial aid disbursements and 27 percent (\$1,049,921) were payroll and 37 percent (\$1,474,313) in expenses.

In addition to the local operating budget, FAU receives \$247,236 in State Educational and General Title IX Gender Equity funding and \$1,076,569 in out-of-state waiver authority and financial aid.

Athletics Local Operating Budget

July 1, 2009 to September 30, 2009

Analysis:

Athletic fee collections are projected to reach or slightly exceed their targeted amounts due to the increase in fall enrollment increase.

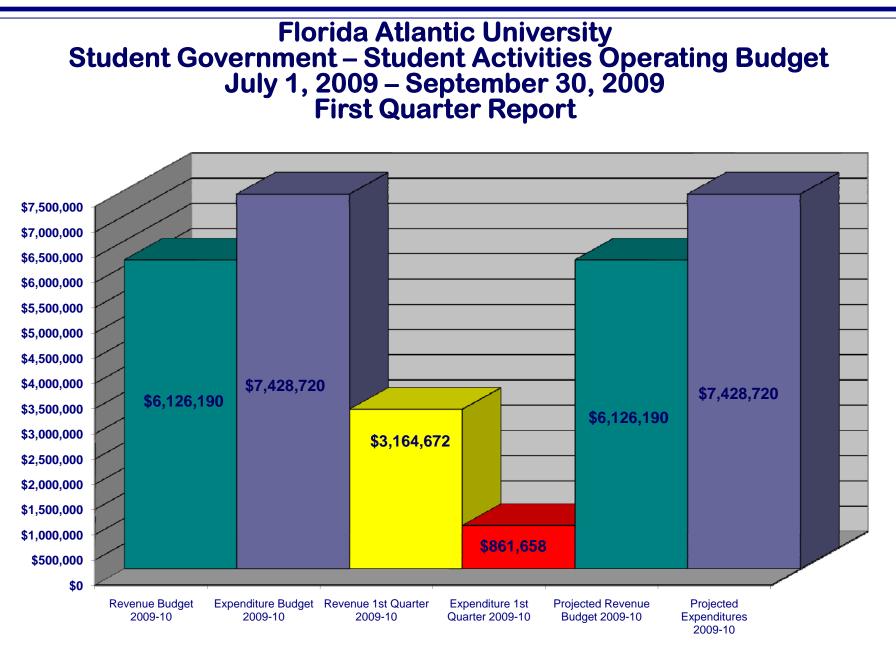
Ticket revenues are in-line with projections (\$171,892). Game guarantees revenues are expected to be achieved. Corporate sales (sponsorships) are below projections at this time and are being closely monitored. Development funds also are below expectations at this time.

Expenses are currently on target to end the fiscal year within budget; regular meetings are on-going to monitor revenues and expenditures of Athletics.

THE STUDENT GOVERNMENT-STUDENT ACTIVITIES BUDGET

The Student Government-Student Activities budget supports student activities such as student government and student clubs and organizations. Also included in the budget are expenditures for the Student Union and campus recreation and student wellness activities.

The Student Government budget is funded primarily through the Activity and Service fee paid by students (\$10.40 per credit hour) as well as other types of service fees.



Student Government-Student Activities Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$6,126,190

Actual Revenues to September 30: \$3,164,672

Budgeted Expenses 2009-10: \$7,428,720

Actual Expenses to September 30: \$ 861,658

The total budgeted revenue for 2009-10 is \$6,126,190. As of September 30, 2009, \$3,164,672 in revenue has been generated, or approximately 52 percent of the total projected revenue budget. These funds have been generated primarily by Activity and Service fees. Total projected expenditures and transfers for the year are estimated at \$7,428,720. To date, \$861,658 has been expended, or approximately 12 percent of total projected expenditures for the year.

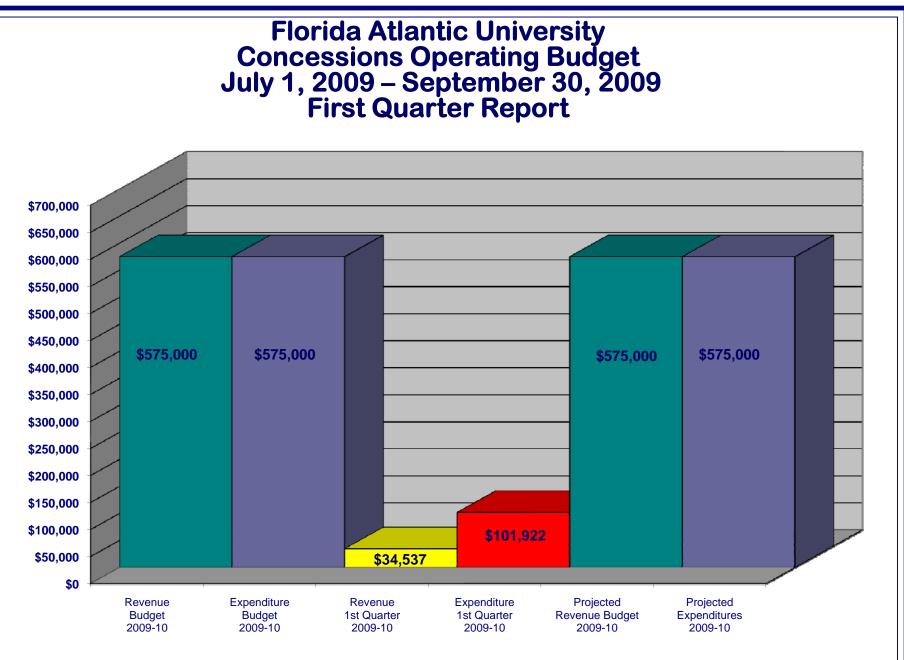
Analysis:

Budgeted expenses are reflected to exceed revenues but due to the increase in enrollment, revenues and expenses should be equivalent. Through the first quarter expenditures are significantly lower than anticipated. As the year progresses available cash balances will support any excess expenditures, if required.

THE CONCESSIONS BUDGET

The Concessions Budget consists of funds from concession operations such as soft drink and snack vending machines.

Expenditures from these funds support the academic mission of the University.



Concessions Operating Budget

July 1, 2009 to September 30, 2009

Budgeted Revenues 2009-10: \$575,000 Actual Revenues to September 30: \$ 34,537

Budgeted Expenses 2009-10: \$575,000

Actual Expenses to September 30: \$101,922

The total budgeted revenue for 2009-10 is \$575,000. As of September 30, 2009, \$34,537 had been received, or approximately 6 percent of the revenue budget, and \$101,922 has been expended or approximately 18 percent of the total expenditure budget. Contract revenues will be reflected by the second quarter report.

Analysis:

Revenues and expenditures for the year are believed to be on target with projections. The amount of expenditures to date for 2009-10 is less than in the prior year. Revenues remain consistent and any overage will be absorbed by prior year cash balances.

FLORIDA ATLANTIC UNIVESITY OPERATING BUDGET STATUS AS OF SEPTEMBER 30, 2009 SUMMARY COMPARISONS

Year-to-Date Expenditures for Fiscal Year 2009-10 and Fiscal Year 2008-09

Year-to-Date Student Credit Hours for Fiscal Year 2009-10 and 2008-09

Year-to-Date Expenditures by Activity in Dollars for Fiscal Year 2009-10 and Fiscal Year 2008-09

Year-to-Date Expenditures by Activity in Percentages for Fiscal Year 2009-10 and Fiscal Year 2008-09

FLORIDA ATLANTIC UNIVERSITY **OPERATING BUDGET STATUS** SEPTEMBER 30, 2009

	YE/	EAR - TO - DATE EXPENDITURES FISCAL YEAR 2008-09								YEAR - TO - DATE EXPENDITURES FISCAL YEAR 2007-						
		Operating % of Budget								Operating		Final			% of Budget	
	E	xpenditures		Budget		Remainder	Spent		Ε	xpenditures		Budget		Remainder	Spent	
Educational & General	\$	57,839,039	\$	239,999,427	\$	182,160,388	24.1%		\$	52,313,436	\$	249,374,143	\$	197,060,707	21.0%	
Student Financial Aid	\$	59,508,163	\$	119,915,409		60,407,246	49.6%		\$	44,189,349		112,411,000		68,221,651	39.3%	
Sponsored Research/Grants	\$	10,681,244	\$	75,592,391		64,911,147	14.1%		\$	11,345,391		64,980,353		53,634,962	17.5%	
Auxiliary Enterprises	\$	17,242,206	\$	87,166,681		69,924,475	19.8%		\$	12,089,583		74,095,703		62,006,120	16.3%	
Athletics	\$	3,944,715	\$	12,698,375		8,753,660	31.1%		\$	4,831,123		13,015,661		8,184,538	37.1%	
Student Activities	\$	861,658	\$	7,428,720		6,567,062	11.6%		\$	470,900		7,291,622		6,820,722	6.5%	
Concessions	\$	101,922	\$	575,000		473,078	17.7%		\$	85,832		650,000		564,168	13.2%	
Total	\$	150,178,947	\$	543,376,003	\$	393,197,056	27.6%		\$	125,325,613	\$	521,818,482	\$	396,492,869	24.0%	

STUDENT CREDIT HOURS

	F	FISCAL YEAR 200	9-10 ESTIMATED			FISCAL YE	AR 2008-09	
Semester	Actual	Budget	Difference	% Variance	Actual	Budget	Difference	% Variance
Summer (preliminary)	97,724	98,367	(643)	-0.65%	90,587	98,367	(7,780)	-7.91%
Fall (preliminary)	264,863	253,577	11,286	4.45%	252,725	253,577	(852)	-0.34%
Spring (target)	234,285	239,911	(5,626)	-2.35%	239,911	239,911	-	0.00%
Total	596,872	591,855	5,017	0.85%	583,223	591,855	(8,632)	-1.46%

-7.91% -0.34% 0.00% -1.46%

FLORIDA ATLANTIC UNIVERSITY OPERATING BUDGET STATUS EXPENDITURES BY CATEGORY AS OF SEPTEMBER 30, 2009

EXPENDITURES BY ACTIVITY - DOLLAR AMOUNTS

	YEAR - TO - DATE EXPENDITURES FISCAL YEAR 2009-10								YEAR - TO - DATE EXPENDITURES FISCAL YEAR 2008-09							
	Salaries &				Expense/				Salaries &			Expense/				
	Benefits		OPS		Other		Total			Benefits		OPS		Other		Total
Educational & General	\$ 32,246,839	\$	3,417,051	\$	22,175,149	\$	57,839,039		\$	33,432,910	\$	3,450,045	\$	15,430,481	\$	52,313,436
Student Financial Aid	174,936		99,402		59,233,826		59,508,163			170,005		56,587		43,962,756		44,189,349
Sponsored Research/Grants	4,688,861		1,512,076		4,480,307		10,681,244			5,626,936		1,664,628		4,053,827		11,345,391
Auxiliary Enterprises	4,280,382		1,187,000		11,774,824		17,242,206			4,033,960		1,065,841		6,989,782		8,562,996
Athletics	993,207		56,714		2,894,794		3,944,715			1,047,442		84,586		3,699,094		4,831,123
Student Activities	121,972		184,372		555,314		861,658			103,482		150,799		216,618		689,012
Concessions					101,922		101,922			-		57,421		28,411		85,832
Total	\$ 42,506,196	\$	6,456,615	\$	101,216,136	\$	150,178,947		\$	44,414,736	\$	6,529,908	\$	74,380,969	\$	125,325,613
Concessions	\$	\$	6,456,615		101,922		101,922 150,178,947	TOT	+	-	\$	57,421	\$	28,411	\$	1

	FIS	SCAL YEAR 2009-	10 AS OF 9/30/2009		FISCAL YEAR 2008-09 AS OF 9/30/2008						
	Salaries & Benefits	OPS	Expense	Total	Salaries & Benefits	OPS	Expense	Total			
Educational & General	55.8%	5.9%	38.3%	100.0%	63.9%	6.6%	29.5%	100.0%			
Student Financial Aid	0.3%	0.2%	99 .5%	100.0%	0.4%	0.1%	99 .5%	100.0%			
Sponsored Research/Grants	43.9%	14.2%	41.9%	100.0%	49.6%	14.7%	35.7%	100.0%			
Auxiliary Enterprises	24.8%	6.9%	68.3%	100.0%	47.1%	12.4%	81.6%	141.2%			
Athletics	25.2%	1.4%	73.4%	100.0%	21.7%	1.8%	76.6%	100.0%			
Student Activities	14.2%	21.4%	64.4%	100.0%	15.0%	21.9%	31.4%	68.3%			
Concessions	0.0%	0.0%	100.0%	100.0%	0.0%	66.9%	33.1%	100.0%			
Total	28.3%	4.3%	67.4%	100.0%	35.4%	5.2%	59.4%	100.0%			

FLORIDA ATLANTIC UNIVERSITY 2008-09 UNIVERSITY OPERATING BUDGET JULY 1, 2008 TO JUNE 30, 2009 FOURTH QUARTER REPORT

Educational and General Operating Budget

Student Financial Aid Operating Budget

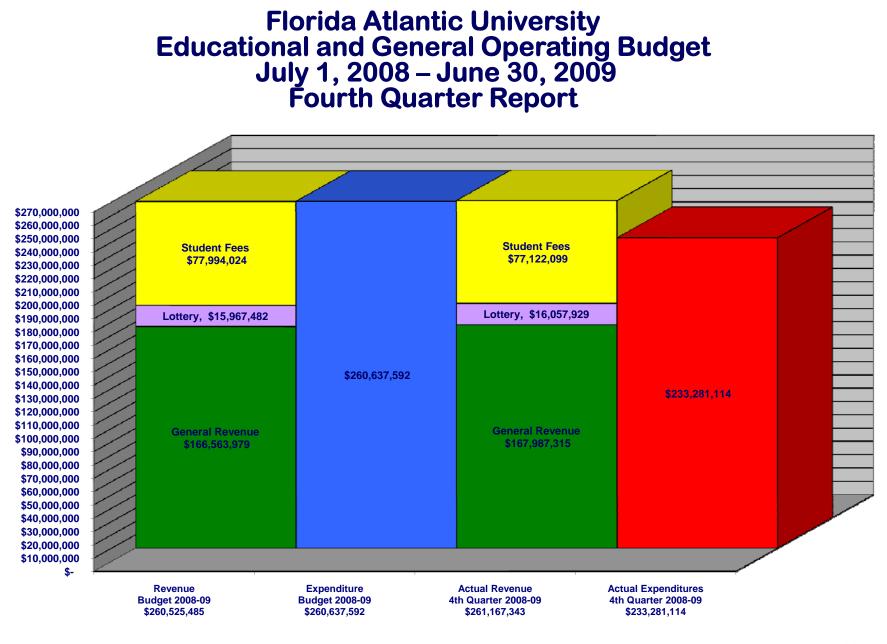
Grants and Contracts-Sponsored Research Operating Budget

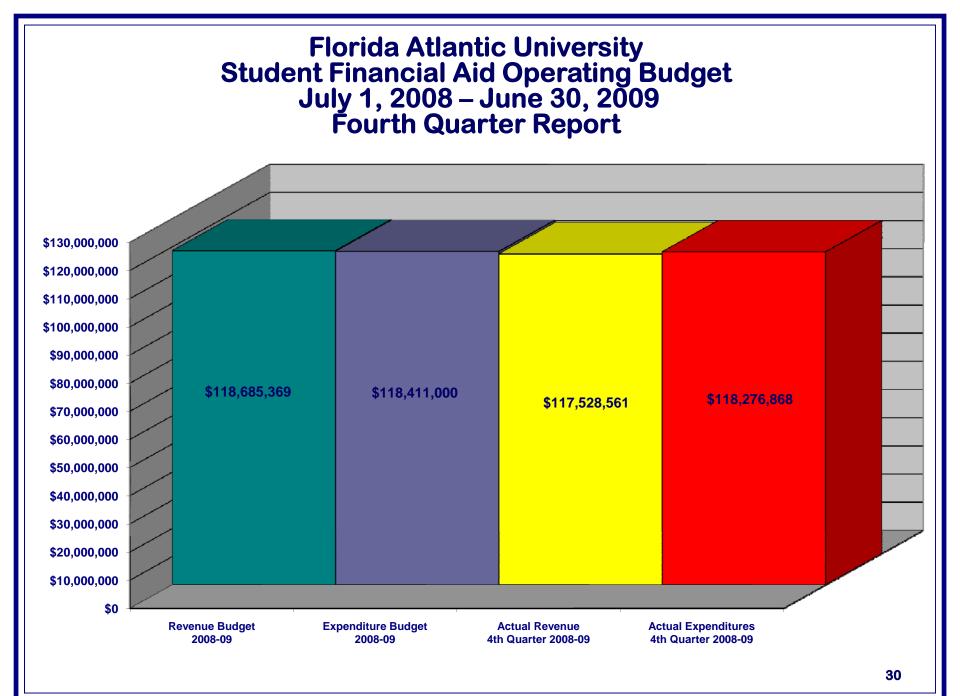
Auxiliary Enterprises Operating Budget

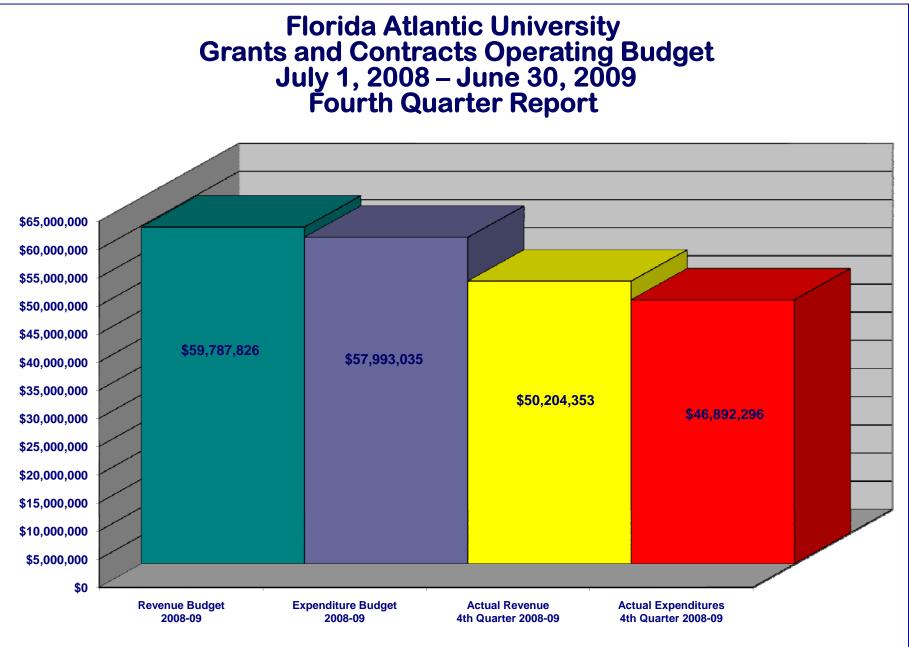
Athletics Local Operating Budget

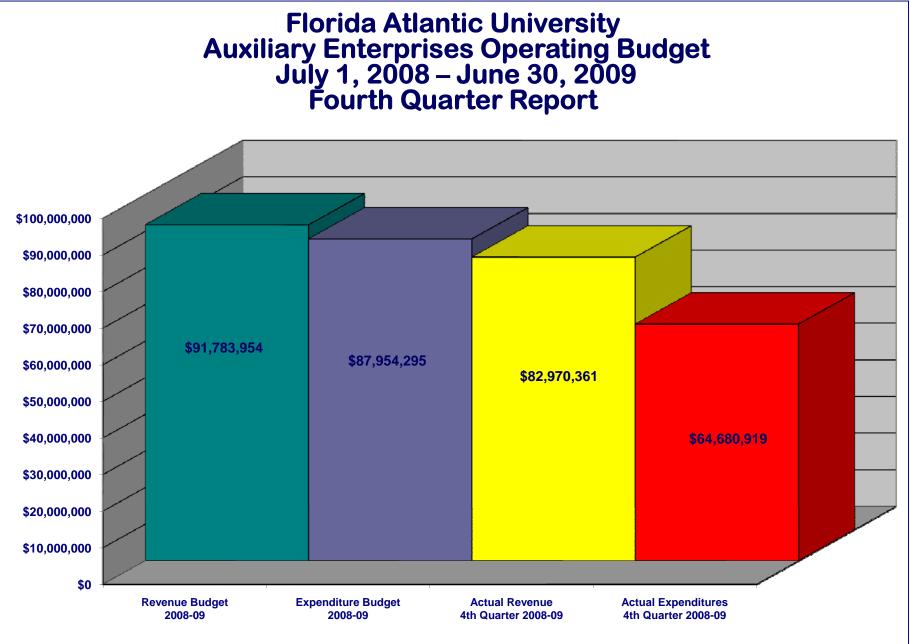
Student Government-Student Activities Operating Budget

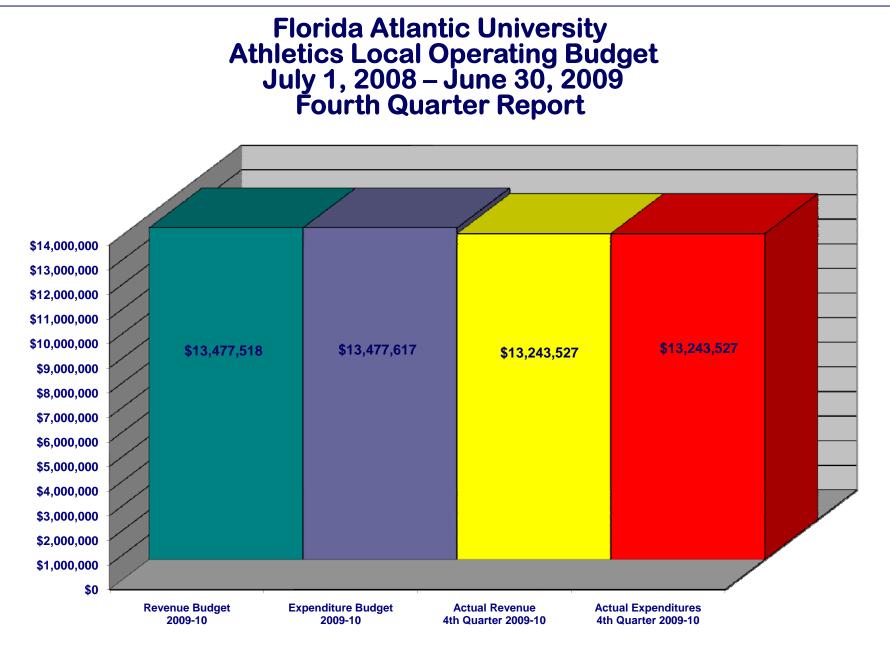
Concessions Operating Budget

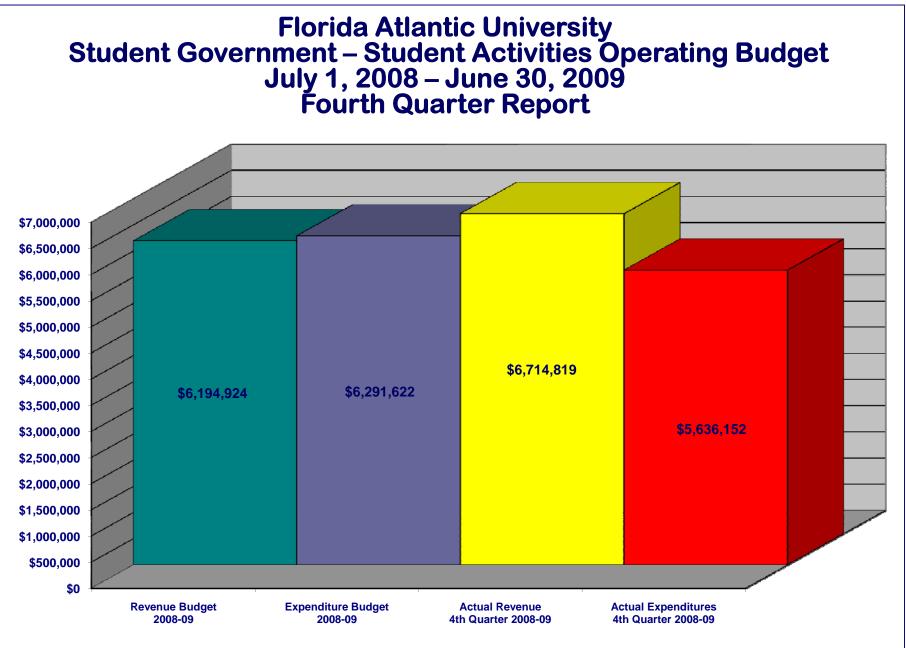


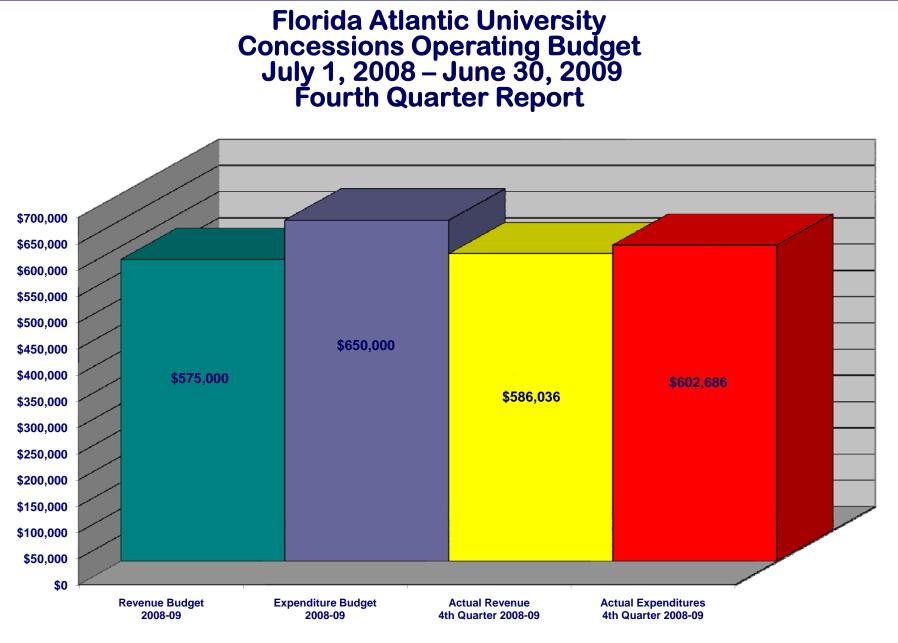












FLORIDA ATLANTIC UNIVERSITY OPERATING BUDGET STATUS AS OF JUNE 30, 2009

		YEAR - TO - DATE EXPENDITURES FISCAL YEAR 2008-09								YEAR - TO) - D.	ATE EXPENDIT	URE	ES FISCAL YEA	R 2007-08
				Operating			% of Budget			Operating		Final			% of Budget
	E	xpenditures		Budget		Remainder	Spent		Ε	xpenditures		Budget		Remainder	Spent
Educational & General	\$	233,281,114		253,233,501	\$	19,952,387	92.1%		\$	235,536,468	\$	258,329,084	\$	22,792,616	91.2%
Student Financial Aid	\$	118,276,868		118,411,000		134,132	99.9 %		\$	104,939,738		122,951,300		18,011,562	85.4%
Sponsored Research/Grants	\$	46,892,296		59,980,353		13,088,057	78.2%		\$	44,465,839		63,307,843		18,842,004	70.2%
Auxiliary Enterprises	\$	81,155,105		87,954,295		6,799,190	92.3%		\$	64,680,919		63,391,982		(1,288,937)	102.0%
Athletics	\$	13,243,527		13,477,617		234,090	98.3%		\$	13,107,017		13,236,185		129,168	99.0%
Student Activities	\$	5,636,152		6,291,622		655,470	89.6%		\$	6,199,509		7,064,000		864,491	87.8%
Concessions	\$	602,686		650,000		47,314	92.7%		\$	576,287		695,000		118,713	82.9%
Total	\$	499,087,748	\$	539,998,388	\$	40,910,640	92.4%		\$	469,505,777	\$	528,975,394	\$	59,469,617	88.8%

STUDENT CREDIT HOURS

FISCAL YEAR 2008-09 AS OF 6/30/09

FISCAL YEAR 2007-08

Semester	Actual	Budget	Difference	% Variance
Summer (actual)	90,651	98,367	(7,716)	-7.84%
Fall (actual)	254,263	253,577	686	0.27%
Spring (actual)	238,029	239,911	(1,882)	-0.78%
Total	582,943	591,855	(8,912)	-1.51%

Actual	Budget	Difference	% Variance
98,236	97,754	482	0.49%
255,170	256,327	(1,157)	-0.45%
231,677	237,776	(6,099)	-2.57%
585,083	591,857	(6,774)	-1.14%

		EXPENDI	TURES BY ACTIVIT	y - Dollar Amoi	DUNTS	5						
	YEAR - TO - D	ATE EXPENDITU	RES FISCAL YEAR	2008-09		YEAR - TO - DATE EXPENDITURES FISCAL YEAR 2007-08						
	Salaries &		Expense/			Salaries &						
	Benefits	OPS	Other	Total		Benefits	OPS	Other	Total			
Educational & General	\$ 159,568,142 \$	18,915,404 \$	5 54,797,568 \$	233,281,114	\$	158,196,441 \$	19,461,022	\$	235,536,468			
Student Financial Aid	720,653	543,009	117,013,206	118,276,868		618,829	513,137	103,807,772	104,939,738			
Sponsored Research/Grants	15,919,851	7,178,478	23,793,968	46,892,296		19,933,127	8,091,890	16,440,822	44,465,839			
Auxiliary Enterprises	19,030,756	5,986,194	56,138,155	81,155,105		15,802,629	5,505,581	43,372,709	64,680,919			
Athletics	4,545,588	422,130	8,275,808	13,243,527		4,485,223	431,151	8,190,643	13,107,017			
Student Activities	551,564	909,451	4,175,137	5,636,152		357,978	927,974	4,913,557	6,199,509			
Concessions	-	205,560	397,126	602,686			266,821	309,466	576,287			
Total	\$ 200,336,554 \$	34,160,225 \$	\$ 264,590,969 \$	499,087,748	\$	199,394,227 \$	35,197,576	5 234,913,974 \$	469,505,777			
	FIS	EXPENDIT		/ - PERCENT OF T	TOTAI		CAL YEAR 2007-	08 AS OF 6/30/09				
							0/12 / 2/17 2007					
	Salaries &					Salaries &						
	Benefits	OPS	Expense	Total		Benefits	OPS	Expense	Total			
Educational & General	68.4%	8.1%	23.5%	100.0%		67.2%	8.3%	24.6%	100.0%			
Student Financial Aid	0.6%	0.5%	98.9%	100.0%		0.6%	0.5%	98.9%	100.0%			
Sponsored Research /Grants	33.9%	15.3%	50.7%	100.0%		44.8%	18.2%	37.0%	100.0%			
Auxiliary Enterprises	23.4%	7.4%	69.2%	100.0%		24.4%	8.5%	67.1%	100.0%			
Athletics	34.3%	3.2%	62.5%	100.0%		34.2%	3.3%	62.5%	100.0%			
Student Activities	9.8%	16.1%	74.1%	100.0%		5.8%	15.0%	79.3%	100.0%			
Concessions	0.0%	34.1%	65.9%	100.0%		0.0%	46.3%	53.7%	100.0%			
Total	40.1%	6.8%	53.0%	100.0%		42.5%	7.5%	50.0%	100.0%			